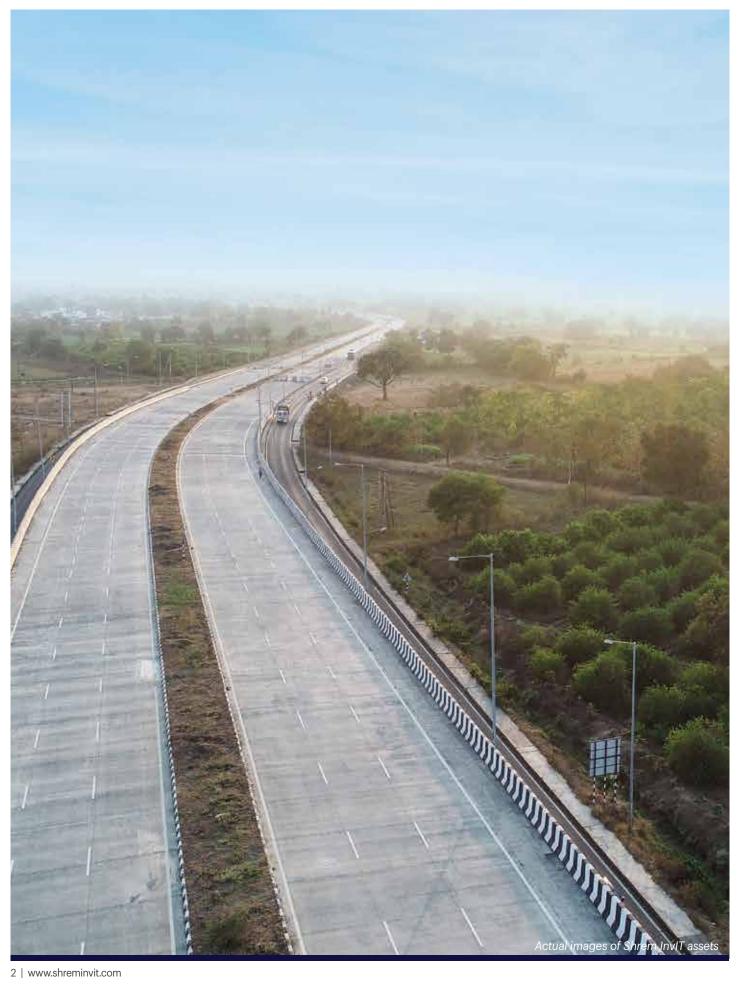


# Annuity Road Asset InvIT

A partner in nation building with 34 highways assets

Actual images of Shrem InvIT assets









## Vision, Mission & Value statement

## Vision

To be the most preferred partner with all stakeholders in creation of a quality pool of operational revenue generating infrastructure assets with creditable yield for our investors.

## **Mission**

Offering an organized and reliable platform of InvIT to unlock value for highway developers and enable investors to earn superior and stable returns with utmost safety.

## Values

We strive for inclusive, profitable, and sustainable growth in an ethical and trusted manner with full compliance and corporate governance. To operate with transparency and integrity having thrust on the safety and quality of infra assets that we own and operate.





## Attractive Road Portfolio built over Strong Foundation

### **34 Operational Projects**

- Projects spread across 9 states acquired from DBL
- Operational and revenue generating hence no-construction risk.
- Seamless cash flow spread throughout the year with 64 annuity payments from multiple Concessioning Authorities (Central and State Government Agencies) and daily toll collection from commuters under 1 NHAI Toll asset.
- Diversified Revenue Mix from HAM, Toll, Annuity, Toll + Annuity Projects.

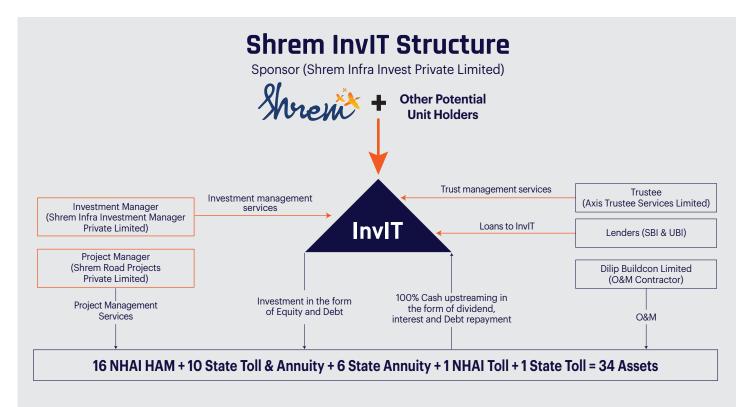
### **Robust Risk Mitigants**

- Fixed-Price O&M (Routine & Major Maintenance) Contracts in place with DBL for the entire life of all the assets.
- DLP deposit taken for initial 6 HAM Project, equal to first 4 years O&M expense.
- Cross-collateralization for all the 34 projects in case of default in performing O&M obligations.
- Retention of O&M payment due to Contractor if annuity is withheld or reduced by the relevant Concessioning Authority.
- Payment after receipt of the full annuity by the relevant Project SPV.
- Lower risk due to confirmed & stable cash flows.

### Strong Technical & Management Team

- Pro-active management team with extensive experience and continuous monitoring of the projects
- Periodic early inspection of the road asset quality by the in-house technical team before the site inspection by the monitoring agencies
- Strong technical team with experience in structuring, project management, transportation engineering, highway designing etc.





## Investment Policy Going Forward



Investment will be only in Operational HAM/Annuity assets which is value accretive to unit holders.



Valuation and technical due diligence by independent third parties.

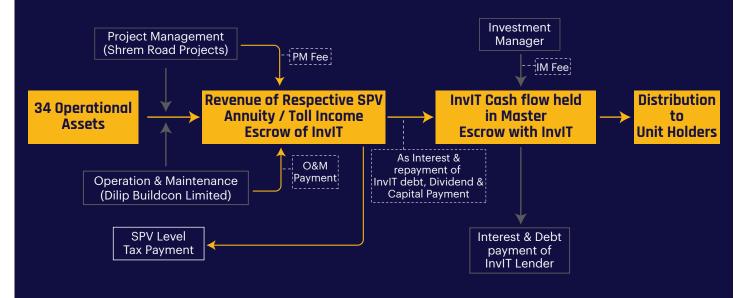
New acquisitions are approved by the Investment Committee consisting of Independent Directors solely.



All related party acquisitions are approved by majority of minority unit holders excluding Sponsor and its Associates.

## Cash flow - Escrow to Escrow

Cashflow moves from SPV Escrow to InvIT Escrow with complete control of InvIT Lender and residual Cashflows of InvIT to be distributed by Axis Bank (Trustee)





## **Robust Regulatory discipline for InvIT**

Shrem InvIT`s Regulatory authorities including various intermediaries:



#### Shrem InvIT will be working under Close Supervision and discipline of:

	National Highway Authority of India (NHAI)	
	Ministry of Road Transport and Highways (MoRTH)	
H N I I I I I I I I I I I I I I I I I I	State Concessioning authorities	
	Independent Engineer/Team leader appointed by above authorities	
Shrem	Project Director/Site Engineer/Executive Engineer appointed by authorities	
	Lenders Independent Engineer	
	Project Management Consultant	

6 | www.shreminvit.com



## Shrem Group : Diversified Asset Investment Family office

#### About the Promoter



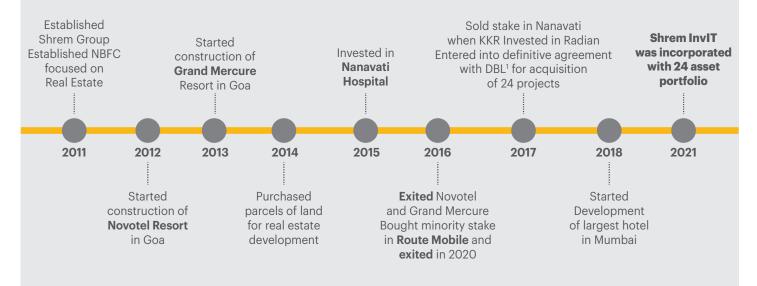
# **Mr. Nitan Chhatwal** Executive Chairman

- 30+ years of experience in managing businesses and investments
- As co-promoter, he was pivotal in transforming a small-sized stainless steel company, Viraj Profiles Ltd, into a billion-dollar company
- Since 2017, successfully created an operational portfolio of road assets which was later converted into InvIT platform

## Description

- Established in 2011, Shrem Group is a Mumbai based Family Office managed by Mr. Nitan Chhatwal
- The Group invests across the Infrastructure, Real Estate, Telecom, Healthcare and Hospitality sectors
- **Diversified real estate investment holdings** across Mumbai, Pune, Goa, Bangalore and the National Capital Region
- The Group is currently constructing the largest hotel in Mumbai which will be managed under Fairmont brand
- Pan India presence with ~ 160 employee base







## **Geographical Diversified Road Portfolio**

**34 Road Assets** 

Gujarat (GJ)

- DBL Nadiad Modasa

#### Maharashtra (MH)

- DBL Kalmath-Zarap
- DBL Tuljapur Ausa
- DBL Mahagaon Yavatmal
- DBL Yavatmal Wardha
- DBL Wardha Butibori
- DBL Sangli Borgaon

#### Uttar Pradesh (UP)

- DBL Lucknow Sultanpur

#### Karnataka (KA)

- DBL Bellary Byrapura
- DBL Mundargi Harapanahalli
- DBL Hassan Periyapatna
- DBL Hirekerur Ranibennur
- DBL Byrapura Challakere
- DBL Bangalore Nidagatta
- DBL Nidagatta Mysore Highways

#### Andhra Pradesh (AP)

- DBL Anandapuram Anakapalli Highways

#### Chhattisgarh (CH)

- Pathrapali Kathghora Highways

#### Madhya Pradesh (MP)

- DBL Rewa Sidhi Highways Pvt. Ltd.
- Suryavanshi Infrastructure
- DBL Hata Dargawon
- DBL Betul Sarni - DBL Mundi Sanawad
- DBL Mundi Sanaw - DBL Jaora-Sailana
- DBL Jaora-Sallana - DBL Silwani-Sultangani
- DBL Silwani-Sultanganj - DBL Bankhalfata-Dogowa
- DBL Uchera-Nagod
- DBL Sardarpur-Bandawar
- DBL Ashoknagar-Vidisha
- DBL Sitamau-Suwasara
- DBL Tikamgarh Nowgaon
- DBL Patan-Rehli
- Jalpa Devi Tollways

#### Jharkhand (JK)

- DBL Gorhar Khairatunda Highways

#### Odisha

- DBL Chandikhole Bhadrak Highways
  - nadrak Highways

AAA (Stable) Rated Portfolio by India Rating

GJ

Operational Revenue Generating Portfolio of **34 projects** 

IIP

CH

MP

AP

MH

KA

JK

OR

Type of Project	Average Residual Life
HAM	12.45
NHAI Toll	18.70
State Projects	3.69





## NHAI/MoRTH Road Asset

Sr No	Name of b. the Asset	State	Lane (Length in Kms)	Authority	PCOD	Residual Operational Concession Period (in years)	No. of Annuities Received	Bid Project Cost (In Crs)	Bided O&M (In Crs)
1	DBL Lucknow Sultanpur Highways Pvt. Ltd. (DLSHL)	UP )	4 (127.4)	NHAI	30-04-2019	10.34	9 / 30	2,012	5
2	DBL Yavatmal Wardha Highways Pvt. Ltd. (DYWHPL)	MH	4 (64.9)	NHAI	02-08-2019	10.59	8 / 30	1,043	3
3	DBL Tuljapur Ausa Highways Pvt. Ltd. (DTAHL)	MH	4 (67.4)	NHAI	18-11-2019	10.89	8 / 30	885	3
4	DBL Wardha Butibori Highways Pvt. Ltd. (DWBHPL)	MH	4 (59.2)	NHAI	20-11-2019	10.90	8 / 30	1,052	3
5	DBL Kalmath Zaraph Highways Ltd. (DKZHL)	MH	4 (43.9)	MoRTH	23-03-2020	11.23	7/30	913	3
6	DBL Mahagaon Yavatmal Highways Pvt. Ltd. (DMYHPL)	MH	4 (80.2)	NHAI	23-05-2020	11.40	7 / 30	1,123	3
7	DBL Sangli Boregaon Highways Pvt. Ltd.	MH	4 (41.45)	NHAI	25-04-2022	13.33	3 / 30	1,040	3
8	DBL Bellary Byrapura Highways Pvt. Ltd.	KAR	4 (41.73)	NHAI	21-01-2022	13.06	3 / 30	941	3
9	DBL Annandapuram Anakapalli Highways Pvt. Ltd.	AP	6 (50.38)	NHAI	08-11-2021	12.87	4 / 30	1,897	3
10	DBL Gorhar Khaieratunda Highways Pvt. Ltd.	JHA	6 (34.29)	NHAI	16-10-2021	12.80	4/30	811	3
11	Jalpa Devi Tollways Pvt. Ltd. (JDTL)	MP	4 (93.5)	NHAI	18-06-2018	18.70	NA	NA	NA
12	DBL Byrapura Challakere Highways Pvt. Ltd.	KAR	4 (49.95)	NHAI	15-12-2020	11.96	6 / 30	822.0	3
13	DBL Chandikhole Bhadrak Highways Pvt. Ltd.	OD	6 (74.50)	NHAI	24-07-2022	13.57	2 / 30	1,436	3
14	DBL Bangalore Nidagatta Highways Pvt. Ltd.	KAR	4 (56.20)	NHAI	12-12-2022	13.96	2 / 30	2,159	3
15	DBL Rewa Siddhi Highways Pvt Ltd.	MP	4 (83.78)	NHAI	10-11-2022	13.87	2/30	1004	3
16	DBL Nidagatta Mysore Highways Pvt. Ltd.	KAR	6 (61.104)	NHAI	12-12-2022	14.19	1/30	2,283	3
17	Pathrapali Kathghora Highways Pvt. Ltd.	СН	4 (39.3)	NHAI	16-06-2023	14.24	1/30	860.5	3

ssNHAI; National Highways Authority of India, MoRTH: Ministry of Road Transport and Highways





## **Concession Road Asset Portfolio**

Sr No.	Name of the Project	State	Lane (Length in Kms)	Authority	TYPE	COD	Residual Operational Concession Period (in year	No. of Annuities Received s)
1	DBL Bankhlafata - Dogawa Tollways Pvt. Ltd.	MP	2(65)	MPRDC	Annuity	31-03-2014	3.25	19/26
2	DBL Jaora – Sailana Tollways Pvt. Ltd.	MP	2(87)	MPRDC	Annuity	09-05-2014	3.36	19/26
3	DBL Ashoknagar - Vidisha Tollways Pvt. Ltd.	MP	2 (36)	MPRDC	Toll + Annuity	30-06-2014	3.57	18/26
4	DBL Silwani – Sultanganj Tollways Pvt. Ltd.	MP	2(76)	MPRDC	Toll + Annuity	25-03-2013	2.23	21/26
5	DBL Sitamau - Suwasara Tollways Ltd.	MP	2(35)	MPRDC	Toll + Annuity	28-03-2013	2.24	21/26
6	DBL Hata - Dargawon Tollways Ltd.	MP	2(64)	MPRDC	Toll + Annuity	06-03-2017	6.18	13/26
7	DBL Patan Rehli Tollways Ltd.	MP	2(87)	MPRDC	Toll + Annuity	31-03-2017	6.25	13/26
8	DBL Mundi – Sanawad Tollways Pvt. Ltd.	MP	2(68)	MPRDC	Toll + Annuity	15-05-2013	2.37	21/26
9	DBL Uchera – Nagod Tollways Pvt. Ltd.	MP	2(56)	MPRDC	Toll + Annuity	15-05-2014	3.37	19/26
10	DBL Betul – Sarni Tollways Pvt. Ltd.	MP	2(124)	MPRDC	Toll + Annuity	12-05-2015	4.37	17/26
11	DBL Tikamgarh - Nowgaon Tollways Pvt. Ltd.	MP	2(76)	MPRDC	Toll + Annuity	26-05-2015	4.41	17/26
12	DBL Sardarpur Badnawar Tollways Pvt. Ltd.	MP	2(43)	MPRDC	Toll + Annuity	09-06-2012	1.44	23/26
13	DBL Nadiad Modasa Tollways Pvt. Ltd.	Guj.	2(108)	GSRDC	Annuity	31-12-2013	2.51	18/26
14	DBL Mundargi Harapanahalli Tollways Pvt. Ltd.	Kar.	2(51)	KRDCL	Annuity	28-02-2018	2.75	10/16
15	DBL Hassan Periyapatna Tollways Ltd.	Kar.	2(74)	KRDCL	Annuity	28-02-2018	2.75	10/16
16	DBL Hirekerur Ranibennur Tollways Pvt. Ltd.	Kar.	2(59)	KRDCL	Annuity	28-02-2018	2.75	10/16
17	Suryavanshi Infrastructure Pvt. Ltd.	MP	2(44)	MPRDC	Toll	04-02-2009	9 8.91	NA



## Roads & Highway Project Management & Execution Experience

#### Major milestones achieved in last 7 years since acquisition

Track record of receipt of Annuities within an average of 12 Days as compared to eligible grace period of 15 days from the Annuity Due Date

Completed construction of **3,532.50** Lane Kms of 10 Projects

## Total Portfolio's Lane kms **10,504.38**

Successfully received 271 annuities post acquisition of portfolio from DBL of

**Total 344 annuities till December 23** 

(Total 344 annuities till December 23 across 34 assets)



## Natural Hedge Against Interest Risk & Revision In Toll Rate

## Natural hedge against interest risk

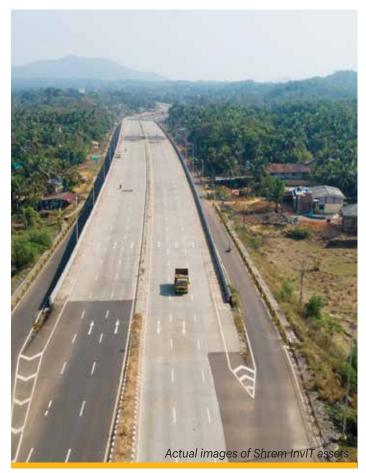
**Existing Assets:** Value of the financial assets

(~ ₹ 12,409.48 Cr) and Gross consolidated debt

(~ ₹ 7450.63 Cr)

### Annual revision in toll rate

Annual revision of Toll rate of NHAI toll project with fixed increase of **3%** and **40%** of change in WPI





## **Shrem InvIT's Distribution Summary**

InvIT Name	Underlying Assets	Q3 FY 23-24	Q2 FY 23-24	Q1 FY 23-24	Q4 FY 22-23	Q3 FY 22-23	Q2 FY 22-23	Q1 FY 22-23	Q4 FY 21-22	Q3 FY 21-22	Q2 FY 21-22	Total
Shrem InvIT	Roads - Annuity	5.10	2.34	3.20	2.70	3.40	3.50	3.55	3.40	3.45	4.02	34.66
IRB InvIT Fund	Roads - Toll	3.10	2.00	2.00	2.00	2.00	2.05	2.00	2.60	2.40	2.20	22.35
IndInfravit Trust	Roads - Toll	4.22	2.70	5.26	4.68	4.20	-	2.18	2.51	-	2.16	27.91
Oriental InfraTrust	Roads - Toll	2.45	2.46	2.53	1.52	2.45	1.52	2.74	2.40	1.14	2.56	21.77
National Highways Infra Trust	Roads - Toll	-	1.77	1.75	1.60	1.41	1.61	-	0.79	-	-	8.93
India Grid Trust	Transmission - Annuity	3.55	3.55	3.45	3.45	3.30	3.30	3.30	3.19	3.19	3.19	33.47
Powergrid Infrastructure Investment Trust	Transmission - Annuity	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	-	27.00
India Infrastructure Trust	Gas Pipeline	2.83	3.95	3.96	3.91	3.93	4.02	4.02	3.79	3.81	3.88	38.10
Data Infrastructure Trust	Telecom Tower	-	3.64	3.84	3.75	2.31	3.38	-	2.86	2.59	1.78	24.15

## **NAV & Leverage as per SEBI Regulations**

#### NAV as per **SEBI Regulations**

Particulars	June - 23 Fair Value
Fair Total Asset	11,956.97
Liabilities	5,990.10
Net Assets (A-B)	5,9666.86
Number of Units	55.61
NAV per Unit	107.29

Issue price on Sep 21	100.00
Current price	116.00

#### Leverage as on 31st March 2023 as per SEBI InvIT Regulations

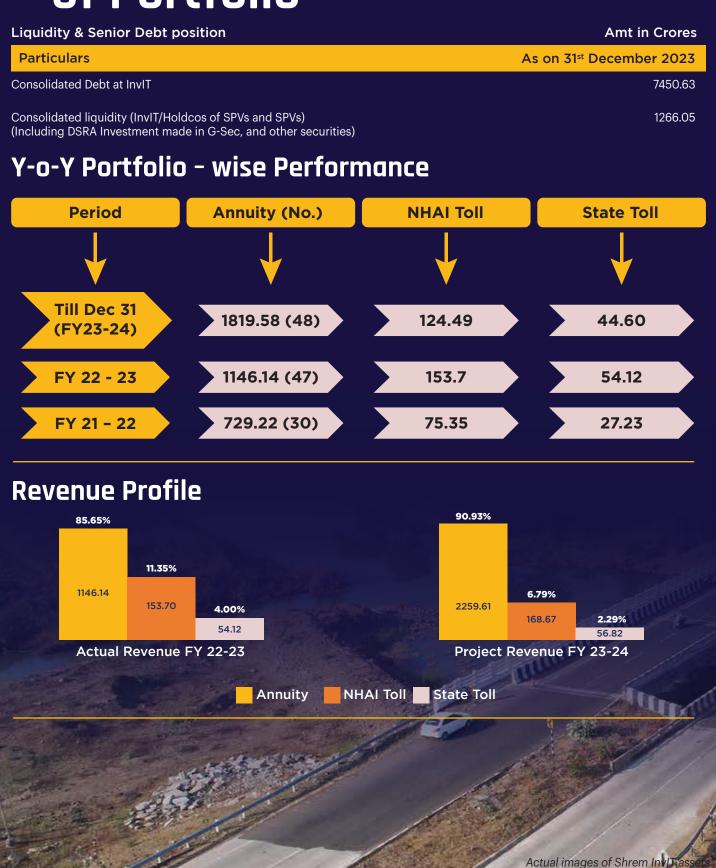
Particulars	Amt in Crs	Amt. in Crs
Enterprise Value as per RV report		11,695.80
InvIT Debt from SBI & UBI	6,099.51	
Cash and Cash Equivalent	704.89	
Net Debt	5,394.62	5,394.62
Leverage as per SEBI		46.12%

Distribution	1	2	3	4	5	6	7	8	9	10	Total
Quarter Ending	Sep-21	Dec-21	Mar-22	Jun-22	Sep-22	Dec-22	Mar-23	Jun-23	Sep-23	Dec-23	
Dividend Payment	2.00	1.25	-	-	1.00	0.40	1.12	2.06	0.55	2.00	10.38
Interest Payment	0.04	0.65	0.37	0.97	0.78	0.42	0.25	1.14	0.55	2.28	7.45
Return of Capital	1.98	1.55	3.04	2.58	1.72	2.57	1.33	-	1.24	0.82	16.83
Total Distribution	4.02	3.45	3.41	3.55	3.50	3.39	2.70	3.20	2.34	5.10	34.66

Actual images of Shrem InvIT assets

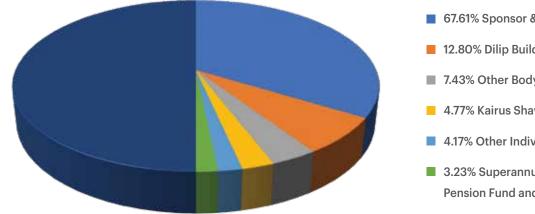
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## Financial Performance of Portfolio





## **Latest Unitholding Pattern**



- 67.61% Sponsor & Sponsor's Associates
- **12.80%** Dilip Buildcon Limited & its affiliates
- **7.43% Other Body Corporate**
- 4.77% Kairus Shavak Dadachanji
- 4.17% Other Individuals
- 3.23% Superannuation Fund, Provident Fund, Pension Fund and other Charitable Foundation

Unit Holder Name	UNITS	% of Holding
Sponsor & Sponsor`s Associates	38,85,82,447	67.61
Dilip Buildcon Limited & its affiliates	7,35,54,334	12.80
Other Body Corporate	4,27,08,390	7.43
Kairus Shavak Dadachanji	2,74,00,000	4.77
Other Individuals	2,39,80,612	4.17
Superannuation Fund, Provident Fund, Pension Fund and other Chartiable Foundation	1,85,40,000	3.23
Grand Total	57,47,65,783	100.00





## Operations & Maintenance Contractor - Dilip Buildcon Limited (DBL)

Original bidder & EPC contractor for the Project SPVs. DBL is working as O&M contractor since start of commercial Operation of each SPV.

DBL is O&M contractor for all Project SPVs for complete concession period.

#### Strength of DBL:



One of the largest players in the Indian road construction sector in terms of scale of operations and order book size.



Strong execution capability. completed most of its projects before time on a pan-India basis.



Large fleet of self-owned equipment and machinery (>12000).



Strong workforce (>38000) to support all their contractual obligations, including the O&M activities.

## Checks & Balances under O&M Agreement

Fixed cost structure

with no adjustment due to Price escalation or inflation.

↓

#### Withhold of release of Defect Liability Deposit (DLP) under HAM Projects and

utilise against cost incurred due to lapse under O&M obligations.

1

#### Payments after the expiry

of six months from the date of the expiry of the DLP.

↓

Payment after **receipt of the annuity** by the relevant Project SPV

4

Adjustment in the payment to O&M Contractor, if amount withheld or reduced by the relevant Concessioning Authority.

> Cross collateralization of among 34 Assets

## Project Management Credential and Capabilities

#### Shrem Road Projects Pvt Ltd - Project Manager

Appointed as Project Manager of Shrem InvIT. Project Implementation & Management Agreement (PIMA) details the roles and responsibilities towards trust and projects.

- Project Manager has deputed experienced and skillful staff on all individual project for day-to-day Operations, Maintenance and Supervision.
- Monitoring of day-to-day compliance by O&M contractor with all the conditions laid out in the O&M contract as per concession agreement.
- Large in-house Operation and Contract team to support project Manager in discharging its duty on timely basis.

#### Ruky Projects Pvt Ltd (RUKY) - Project Management Consultant (48 Civil Engg. Veterans)

- RUKY is appointed as PMC for all the 34 projects. The company provides one stop solutions for all project related issues from pre-tender to post completion. Prominent clients of RUKY includes Tata, Adani, KNR, Sadbhav, GR Infra Projects, J Kumar, HG infra. Following services are provided by RUKY:
- Pre-Annuity compliance report to ensure the compliance of concession agreements for receipt of timely payments from Authorities.
- Due Diligence services, Pre bid advisory services, Operations and Maintenance Advisory, Contract Management Support, Dispute / Claim Management Support etc.
- Conducts all our Pre-Acquisition Due Diligence, Under construction Project Management Consultancy.



## **Duties of Investment Manager**

#### **Investment Manager**

1) Asset Management: Investment managers are responsible for the day-to-day management of the assets held by the REIT or InvIT. This includes overseeing real estate properties (in the case of REITs) or infrastructure assets (in the case of InvITs).

**2)Portfolio Optimization:** They play a crucial role in optimizing the portfolio by assessing and managing the performance of individual assets within the trust. This involves making strategic decisions to enhance the overall value and returns of the portfolio.

**3)Property/Asset Acquisition and Disposal:** Investment managers are involved in the acquisition and disposal of properties or assets within the trust. They evaluate potential acquisitions, negotiate deals, and oversee the selling process when disposing of assets.

**4)Risk Management:** Managing and mitigating risks associated with the portfolio is a key responsibility. This includes identifying potential risks, implementing risk management strategies, and ensuring compliance with relevant regulations.

**5)Distribution Management:** Investment managers are typically responsible for managing the distribution process. This involves determining the distribution amount, ensuring compliance with regulatory requirements, and communicating with unit holders (investors) about income distributions.

**6)Performance Reporting:** They provide regular performance reports to investors, keeping them informed about the financial health and performance of the REIT or InvIT.

**7)Compliance and Regulatory Reporting:** Ensuring compliance with regulatory requirements and reporting obligations is a crucial aspect of the investment manager's role. They work to adhere to legal and regulatory frameworks governing REITs and InvITs.





## Board of Directors - Independent Governance Structure of Investment Manager

Investment manager has 6 board of directors. The Board of Directors consists of **3 eminent infrastructure industry** veterans as independent Directors, 1 professional executive director and 2 directors representing the sponsor family with one being the woman non-executive director.

Name	Designation	Experience		
Mr. Nitan Chhatwal	Chairman (Sponsor Family)	31 years		
Mr. Suneet Maheshwari	Independent Director	39 years		
Mr. Pradeep Singh	Independent Director	43 years		
Mr. Anurag Kumar Sachan	Independent Director	38 years		
Mrs. Smita Chhatwal	Woman Non-Executive Director (Sponsor Family)	29 years		
Mr. Nikhil Pareek	Professional Executive Director	18 years		

Name	Audit Committee	Nomination & Remuneration Committee	Stakeholders Relationship Committee	Risk Management Committee
Nitan Chhatwal	-	-	Member	Member
Mr. Suneet Maheshwari	Chairman	Member	-	Member
Mr Pradeep Singh	Member	Chairman	-	Chairman
Mr Anurag Kumar Sachan	-	Member	Chairman	-
Smita Chhatwal	-	-	-	-
Nikhil Pareek	Member	-	Member	-

## Independent Directors – Infrastructure Industry Veterans



#### **Mr. Pradeep Singh**

He is an IAS officer and worked in various senior positions in the Ministry of Home Affairs (MHA), the Ministry of Defense (MOD). ) and the State of Assam. He also served as the Managing Director of a state-run textile undertaking.

He was the founding CEO of IL&FS Infrastructure Development Corporation (IIDC) and later served as the vice-chairman & CEO of IDFC Projects Ltd.

After a career of 35 years in the government and private sector, Mr. Pradeep Singh joined the Indian School of Business (ISB) as the CEO of its Mohali Campus and the Deputy Dean of the school.

He has been a visiting faculty member at the Harvard Kennedy School and has been engaged in consulting for the World Bank and the ADB. He holds a Master's Degree in Public Administration (MPA) from Harvard University and was a Rotary International Graduate Fellow at Stanford University USA.



#### Mr. Suneet Maheshwari

An infrastructure and financial services leader having over 38 yrs. experience in project and corporate finance, investment banking and private equity with a focus on infrastructure & large corporates.

Founding CEO & MD of L&T Infra Finance Co Ltd (L&T Infra) from the year 2006 to 2014, He has also been Group Exec Vice President - L&T Finance Holdings Limited (LTFH) from Mar 14 to Nov 15. He has also held board positions in SREI Infrastructure Finance Ltd and Feedback Ventures Ltd.

Currently, serving on the board of companies, like Mahindra Manulife Trustee Pvt. Ltd, Antony Lara Enviro Solutions Pvt. Ltd, Antony Waste Handling Cell Ltd., AG Enviro Infra Projects Pvt. Ltd, and he is a designated partner in Udvik IInfrastructure Advisors LLP.





#### Mr. Anurag Kumar Sachan

A professional with techno-commercial skills backed by a strong track record of 37 years n project and contract management, bidding process, arbitration, dispute resolution, freight operation, maintenance and human resource development.

He has worked as Managing Director, Dedicated Freight Corridor Corporation of India Limited (3,300 kms railway line, project cost \$13 billion) from August 2018 to August 2020 and Chief Administrative Officer of Udhampur - Srinagar - Baramulla Rail Link in Himalayan terrain, project cost Rs 30,000 crores.

He is Bachelor of Civil Engineering, MNIT Bhopal.

### **Executive Team**

#### Mr. Nitan Chhatwal – Chairman

He is the Chairman of the Board of Directors & first-generation entrepreneur with experience of over 30 years in establishing businesses and managing investments.

He started his family office in 2010 and since then has managed investments in Real Estate, Hospitality, Health Care, Telecommunication and Infrastructure sectors.

He has developed two Five-Star hotels in Goa and is currently developing another hotel in Mumbai.

Earlier he co-promoted Viraj Group of companies, which were industry leaders in export market for specialized stainless-steel products.

#### Mr. Nikhil Pareek - Executive Director

He has been associated with Shrem Group since September 2016 and was involved in structuring and negotiating the deal between Shrem Group and Dilip Buildcon Ltd for the acquisition of 24 road projects.

He has over 18 years of experience in the fields of banking, debt syndication, private equity, financial and management consulting in the infrastructure sector.

He has worked with Citi Bank, ICICI Bank & Yes Bank. Later in his career he worked exclusively in Road sector with few consultancy firms and completed many assignments for reputed Infrastructure Developers.

He is a science Graduate from JNVU, Jodhpur and an MBA Finance from ICFAI Business School, Hyderabad.

#### Mr. Mukesh Jain

He has been associated with Shrem Group since September 2016 and was involved in structuring and negotiating the deal between Shrem Group and Dilip Buildcon Ltd for the acquisition of 24 road projects.

He has over 18 years of experience in the fields of Investment Banking, debt syndication, private equity, financial and management consulting in the infrastructure sector. He has worked with Kotak Securities and he had set up a securities broking business, having offices in India and overseas with a team of 50 people. Later in his career he worked exclusively in Road sector with few consultancy firms and completed many assignments for reputed Infrastructure Developers.

He is a Commerce Graduate from MLSU, Udaipur and an MBA Finance from ICFAI Business School, Hyderabad.

#### Mr. Piyush Jain

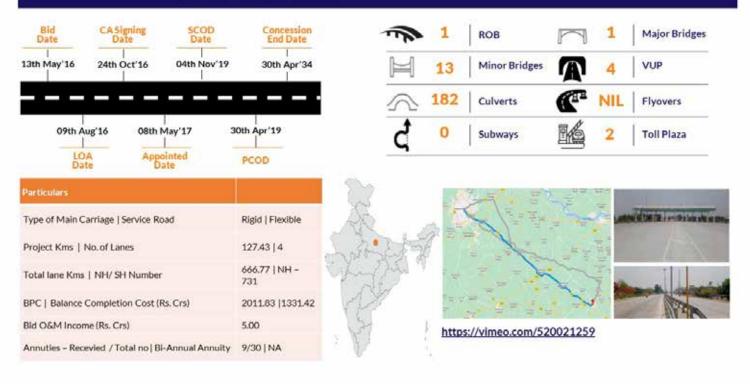
He has been associated with Shrem Group since September 2016 and was involved in structuring and negotiating the deal between Shrem Group and Dilip Buildcon Ltd for the acquisition of 24 road projects.

Over 11 years of work experience in India & Australia in Management Consulting and Research roles. Worked with a Boutique Management Advisory firm, MSCI and Moneybee Securities. Worked with clients from across sectors primarily Infrastructure, Real estate, Retail & Hospitality on debt syndication and rating advisory.

He holds an MBA (Finance) from University of Technology Sydney, Australia and a bachelor's degree in Commerce from the University of Mumbai.



#### DBL Lucknow Sultanpur Highways Pvt Ltd

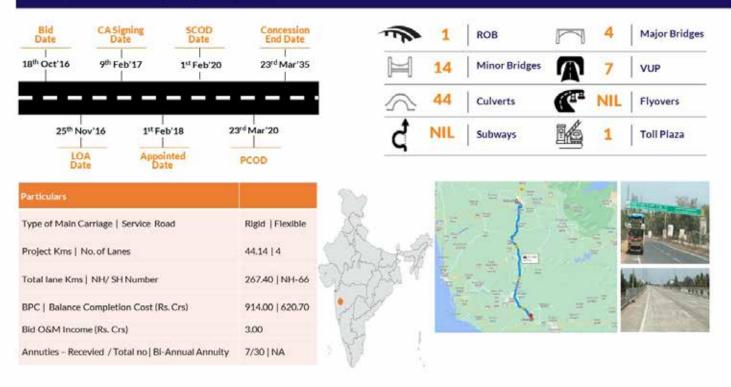


#### DBL Rewa Sidhi Highways Pvt Ltd

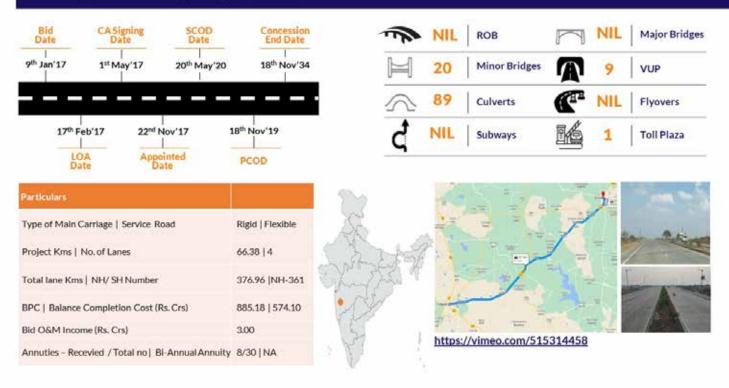




#### DBL Kalmath Zarap Highways Ltd

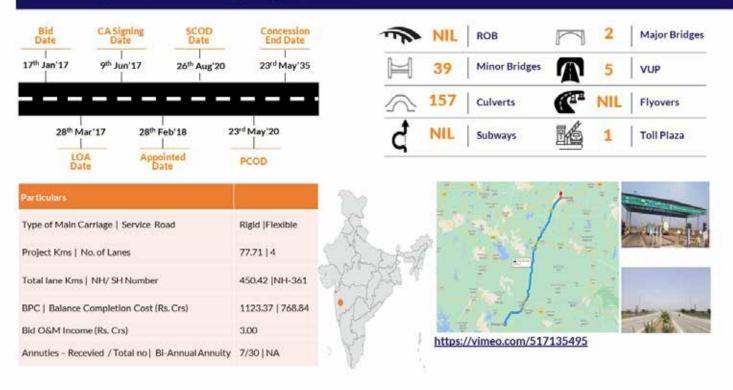


#### DBL Tuljapur Ausa Highways Pvt Ltd

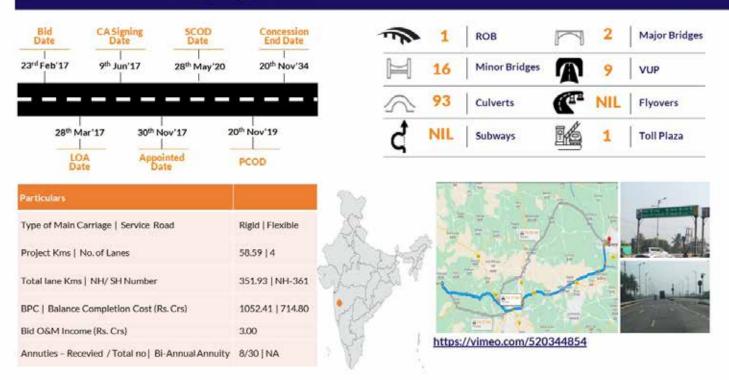




#### DBL Mahagaon Yavatmal Highways Pvt Ltd



#### DBL Wardha Butibori Highways Pvt Ltd

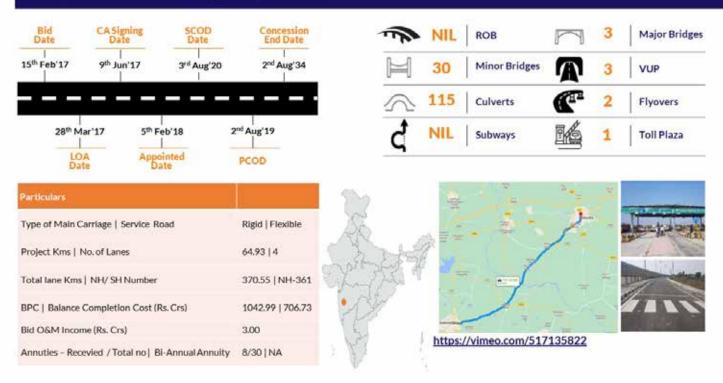




#### DBL Sangli Borgaon Highways Pvt Ltd

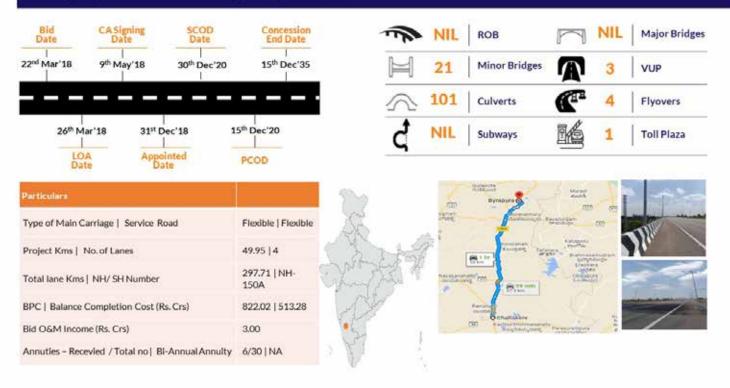


#### DBL Yavatmal Wardha Highways Pvt Ltd

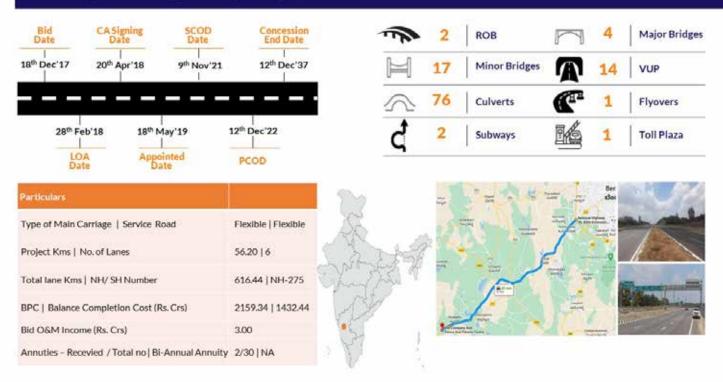




#### DBL Byrapura Challakere Highways Pvt Ltd

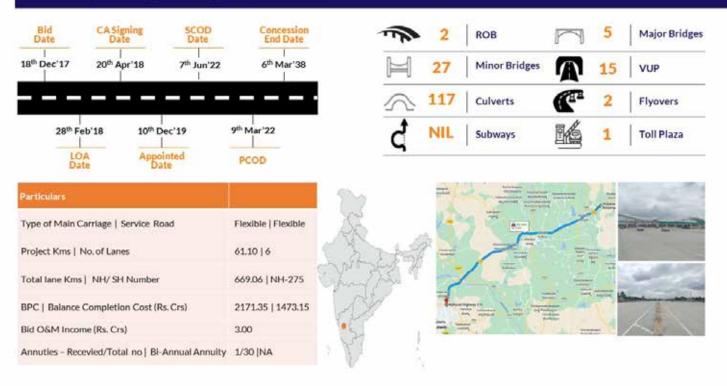


#### DBL Bangalore Nidagatta Highways Pvt Ltd

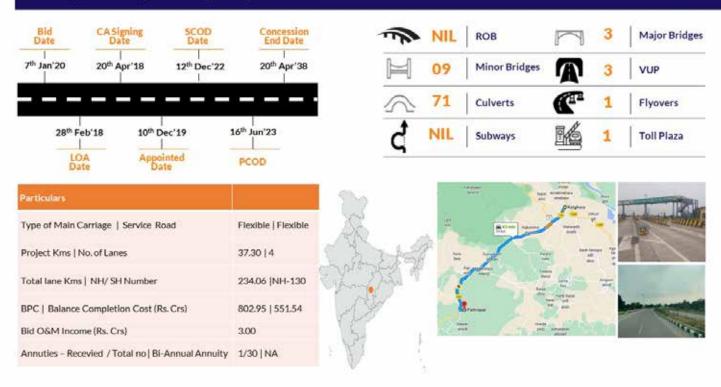




#### DBL Nidagatta Mysore Highways Pvt Ltd



#### Pathrapali Kathghora Highways Pvt Ltd

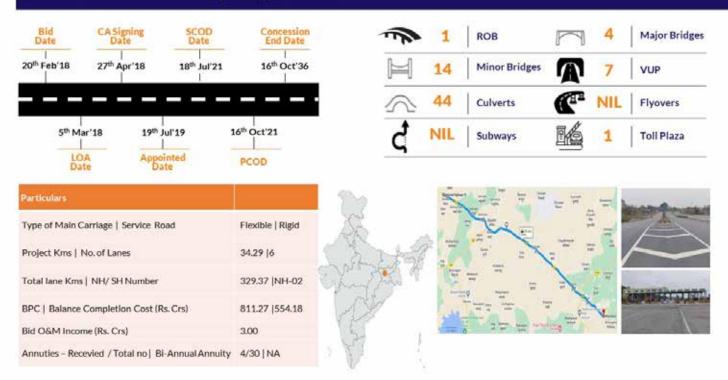




#### DBL Anandapuram Anakapalli Highways Pvt Ltd



#### DBL Gorhar Khairtunda Highways Pvt Ltd

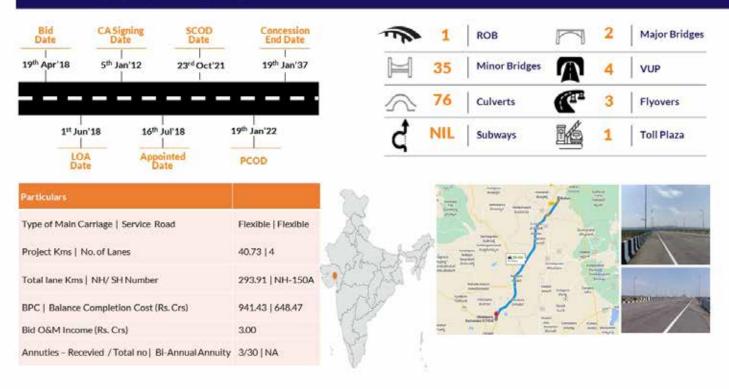




#### DBL Chandikhole Bhadrak Highways Pvt Ltd



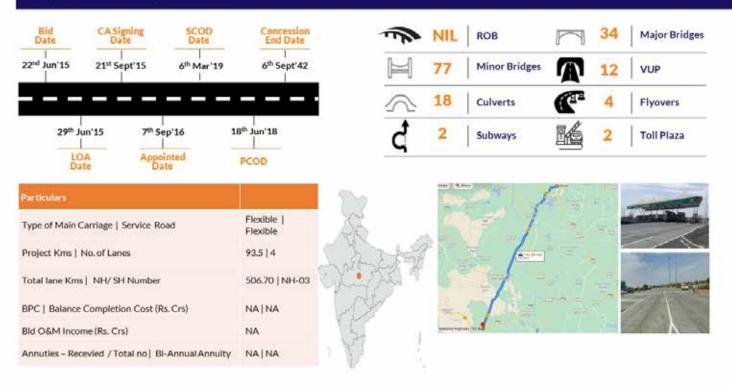
#### DBL Bellary Byrapura Highways Pvt Ltd



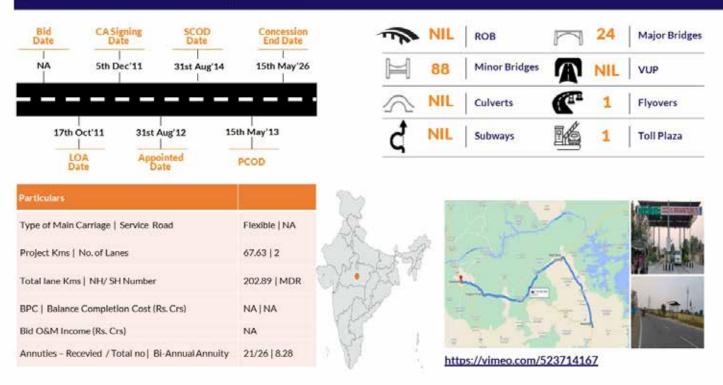


## NHAI Toll Asset

#### Jalpa Devi Tollways Pvt Ltd



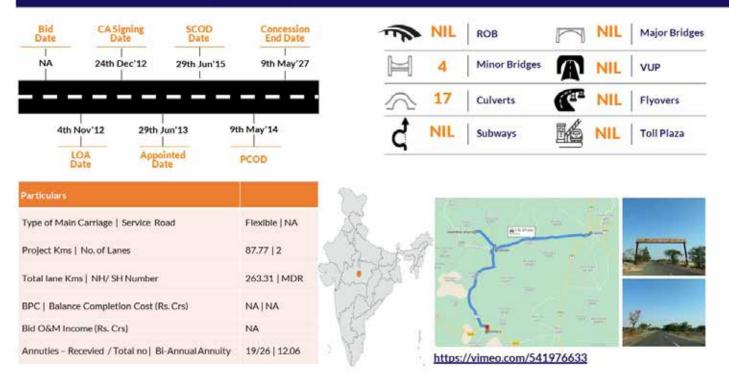
#### DBL Mundi Sanawad Tollways Pvt Ltd





## **State Annuity Projects**

#### DBL Jaora Sailana Tollways Pvt Ltd



**Major Bridges** 

Toll Plaza

#### DBL Nadiad Modasa Tollways Pvt Ltd

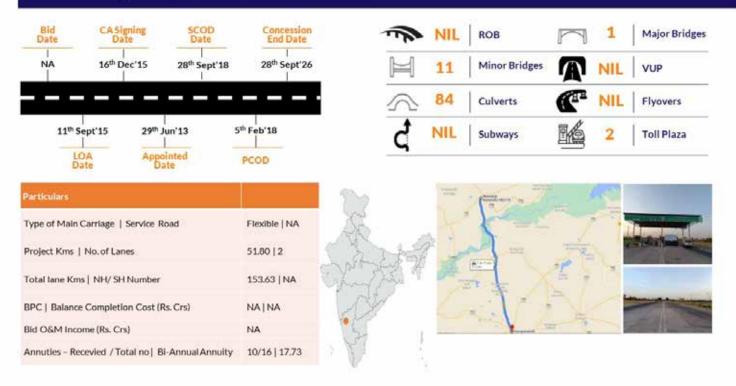




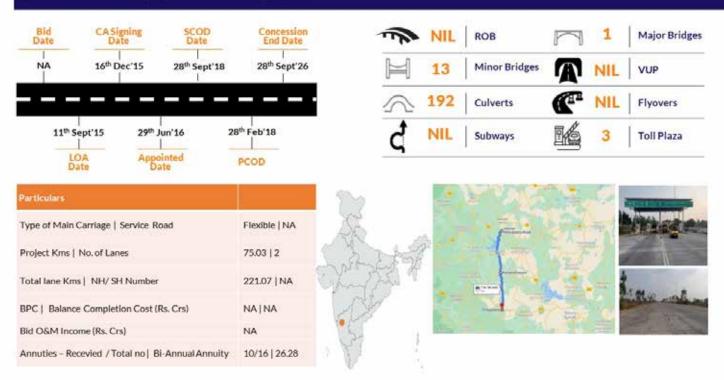


## **State Annuity Projects**

#### DBL Mundargi Harapanahalli Tollways Pvt Ltd



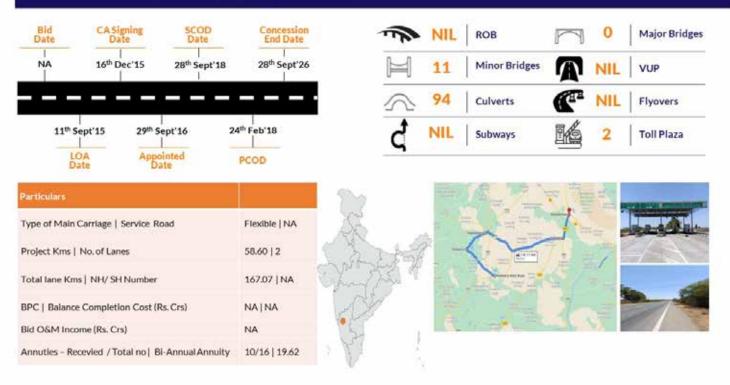
#### DBL Hassan Periyapatna Tollways Ltd



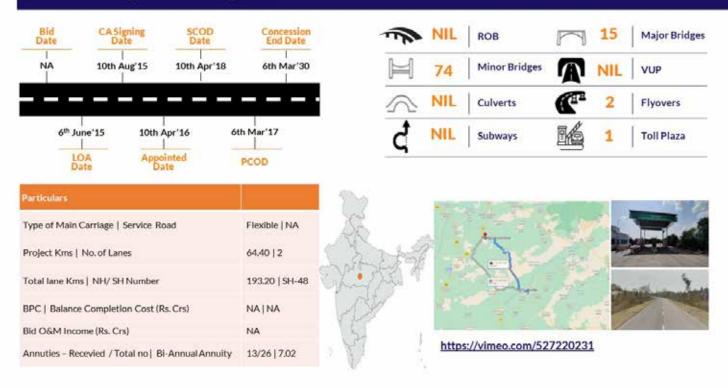


## **State Annuity Projects**

#### DBL Hirekerur Ranibennur Tollways Pvt Ltd

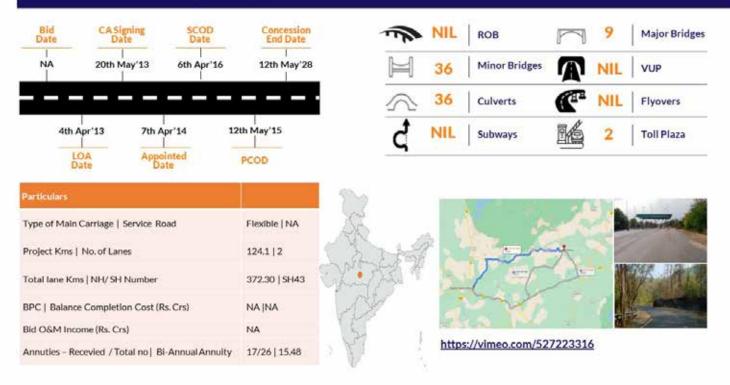


#### DBL Hata Dargawon Tollways Ltd





#### DBL Betul Sarni Tollways Pvt Ltd



#### DBL Silwani Sultanganj Tollways Pvt Ltd





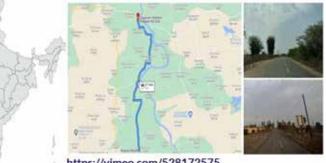




#### DBL Bankhlafata Dogawa Tollways Pvt Ltd



-	NIL	ROB		13	Major Bridges
Ħ	96	Minor Bridges	A	NIL	VUP
$\sim$	NIL	Culverts	( a	13	Flyovers
đ	NIL	Subways		NIL	Toll Plaza



https://vimeo.com/528172575

#### DBL Uchera Nagod Tollways Pvt Ltd



166.80 | SH-56

NAINA

19/26 8.46

NA

-	NIL	ROB		10	Major Bridges
H	92	Minor Bridges	A	NIL	VUP
$\sim$	30	Culverts	( P	2	Flyovers
đ	NIL	Subways		1	Toll Plaza

23		1	dr'e	and the second	
AR	A C				A DEPITOR
Y	7	5			
a Com			2		-
1 MT	https:	//vimeo.co	m/541643	634	$\rightarrow \rho = \chi$

Bid O&M Income (Rs. Crs)

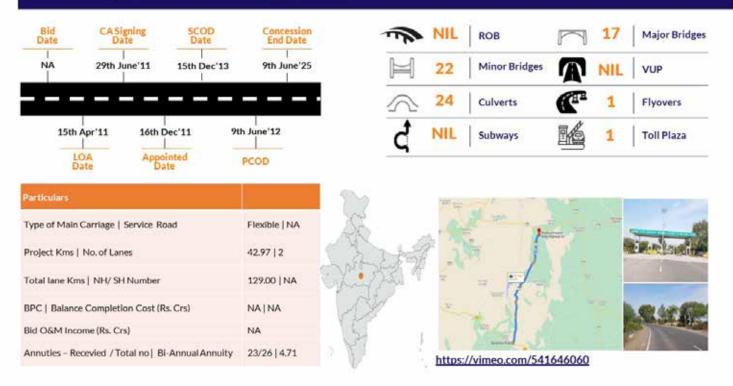
Total lane Kms | NH/ SH Number

BPC | Balance Completion Cost (Rs. Crs)

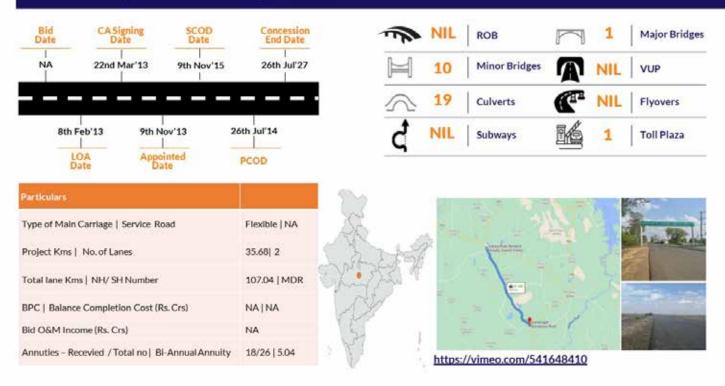
Annuties - Recevied / Total no | Bi-Annual Annuity



#### DBL Sardarpur Badnawar Tollways Pvt Ltd

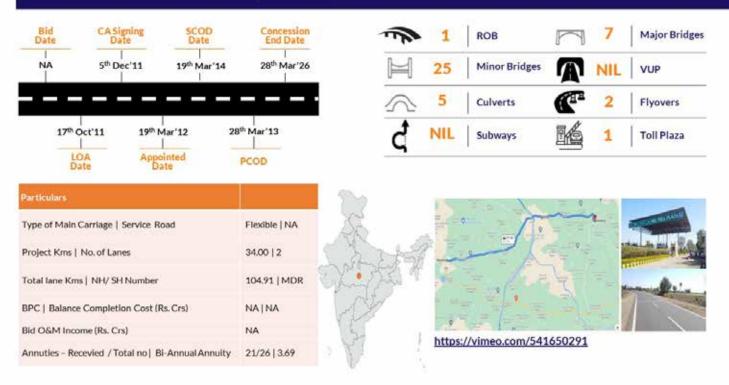


#### DBL Ashoknagar Vidisha Tollways Pvt Ltd

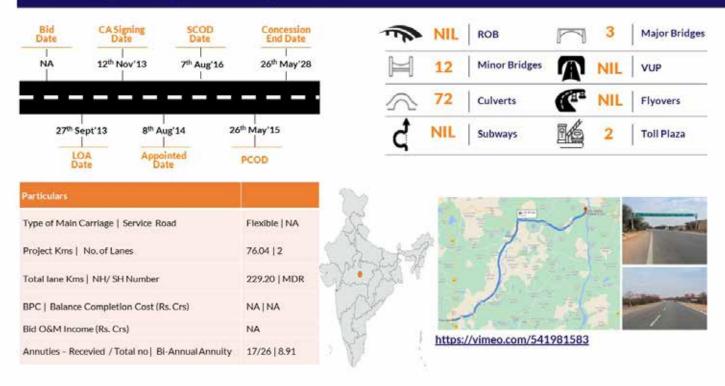




#### DBL Sitamau Suwasara Tollways Pvt Ltd

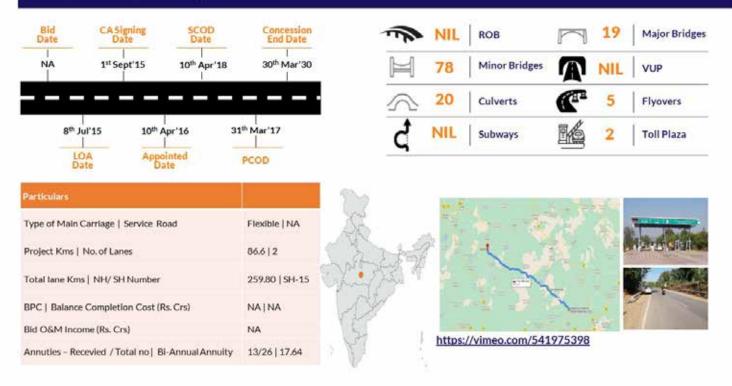


#### DBL Tikamgarh Nowgaon Tollways Pvt Ltd

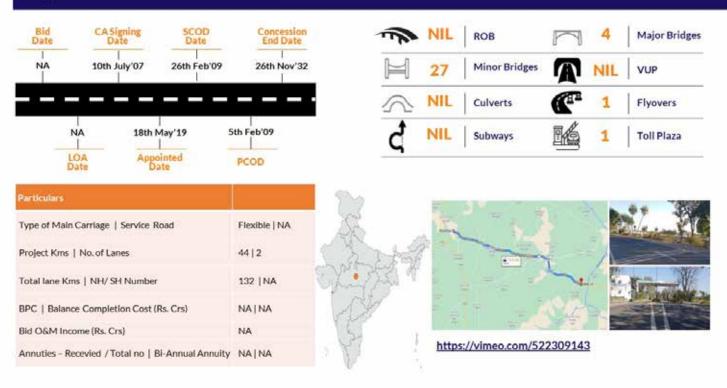




#### DBL Patan Rehli Tollways Limited



#### Suryavanshi Infrastructure Pvt Ltd





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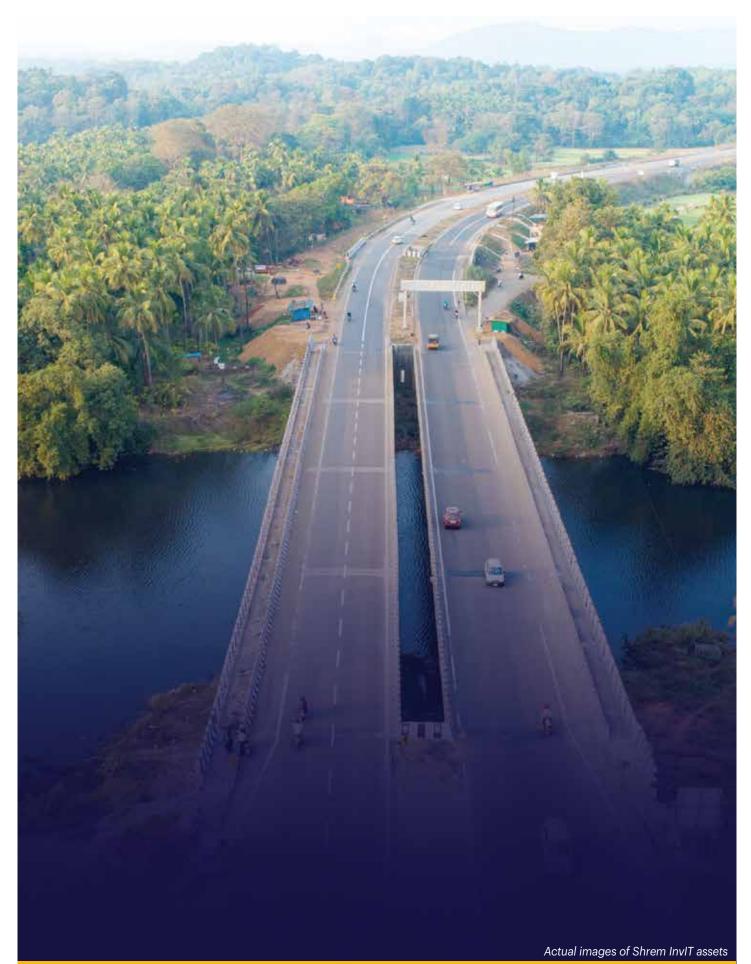
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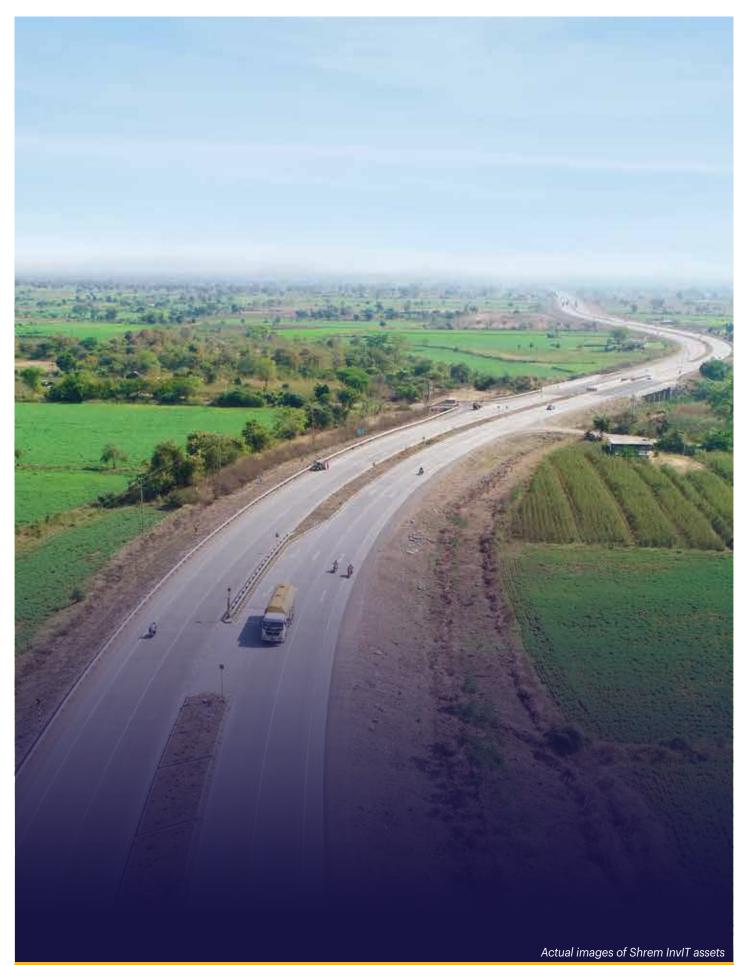
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