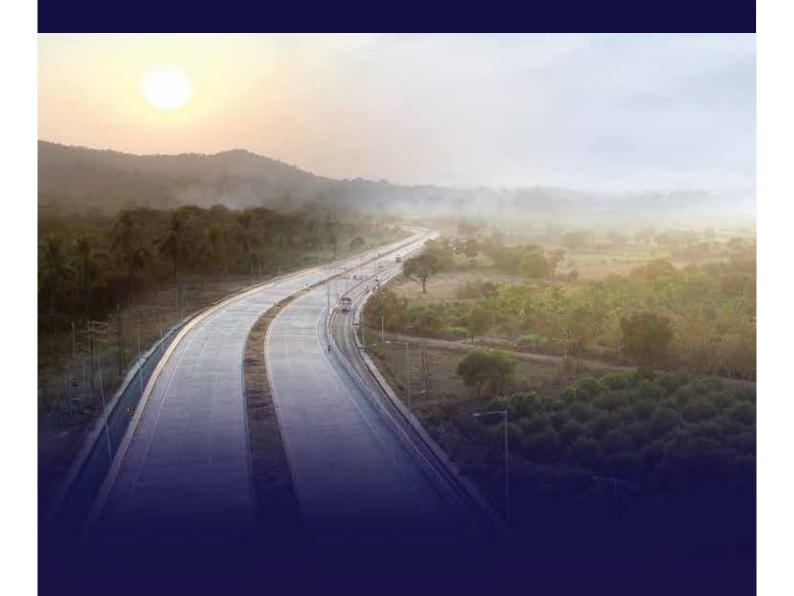


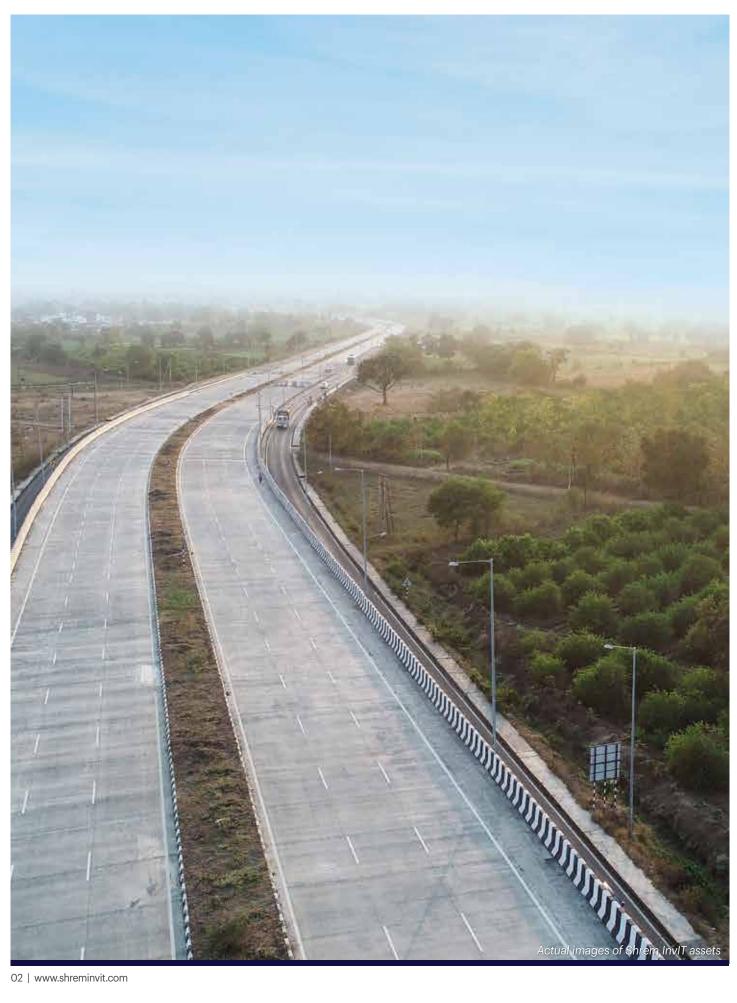
Annuity Road Asset InvIT



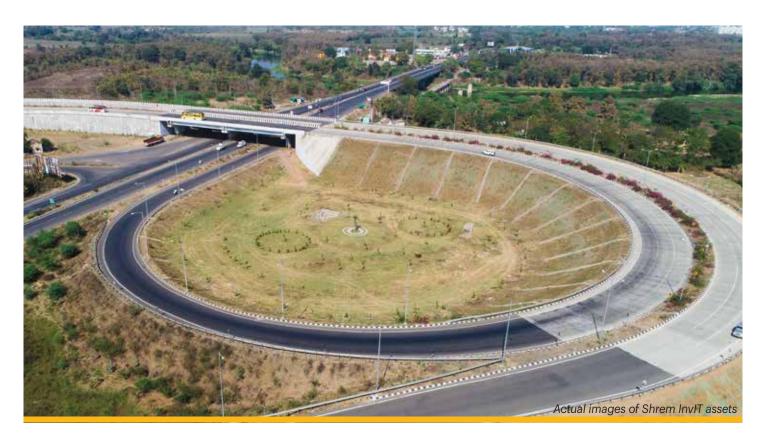
A partner in nation building with 39 highways assets*

Actual images of Shrem InvIT assets
*5 HAM assets under acquisition from APCO









Vision, Mission & Value statement

Vision

To be the most preferred partner with all stakeholders in creation of a quality pool of operational revenue generating infrastructure assets with creditable yield for our investors.

Mission

Offering an organized and reliable platform of InvIT to unlock value for highway developers and enable investors to earn superior and stable returns with utmost safety.

Values

We strive for inclusive, profitable, and sustainable growth in an ethical and trusted manner with full compliance and corporate governance. To operate with transparency and integrity having thrust on the safety and quality of infra assets that we own and operate.





Attractive Road Portfolio built over Strong Foundation

39 Operational Projects*

- Projects spread across 9 states acquired from DBL
- Operational and revenue generating hence no-construction risk
- Seamless cash flow spread throughout the year with 74 annuity payments (64 annuities from existing projects and 10 annuities from projects under aquisition) from multiple Concessioning Authorities (Central and State Government Agencies) and daily toll collection from commuters under 1 NHAI Toll asset.
- Diversified Revenue Mix from HAM, Toll, Annuity, Toll + Annuity Projects.
- *5 Project under acquisition from APCO

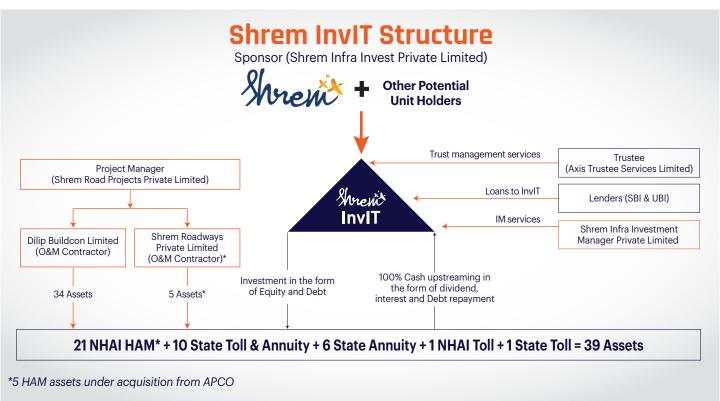
Robust Risk Mitigants

- Fixed-Price O&M (Routine & Major Maintenance) Contracts in place for the entire life of all the assets.
- DLP deposit taken for initial 6 HAM Project, equal to first 4 years O&M expense.
- Cross-collateralization for all the 34 projects in case of default in performing O&M obligations.
- Retention of O&M payment due to Contractor if annuity is withheld or reduced by the relevant Concessioning Authority.
- Payment after receipt of the full annuity by the relevant Project SPV.
- Lower risk due to confirmed & stable cash flows.

Strong Technical & Management Team

- Pro-active management team with extensive experience and continuous monitoring of the projects
- Periodic early inspection of the road asset quality by the in-house technical team before the site inspection by the monitoring agencies
- Strong technical team with experience in structuring, project management, transportation engineering, highway designing etc.







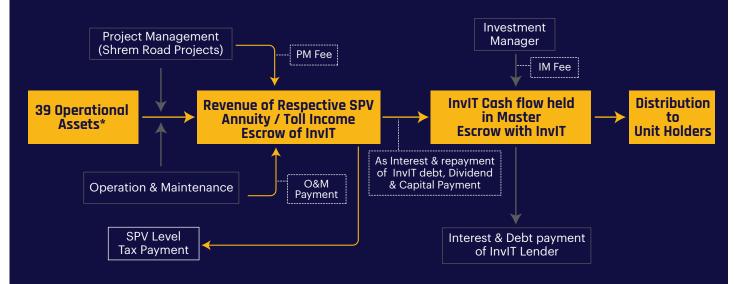
Investment Policy

Going Forward

- Investment will be only in Operational HAM/Annuity assets which is value accretive to unit holders.
- 2 Valuation and technical due diligence by independent third parties.
- 3 New acquisitions are approved by Investment Committee consisting of Independent Directors solely.
- All related party transactions approved by a majority of non –Sponsor group unit holders.

Cash flow – Escrow to Escrow

Cashflow moves from SPV Escrow to InvIT Escrow with complete control of InvIT Lender and residual Cashflows of InvIT to be distributed by Axis Bank (Trustee)

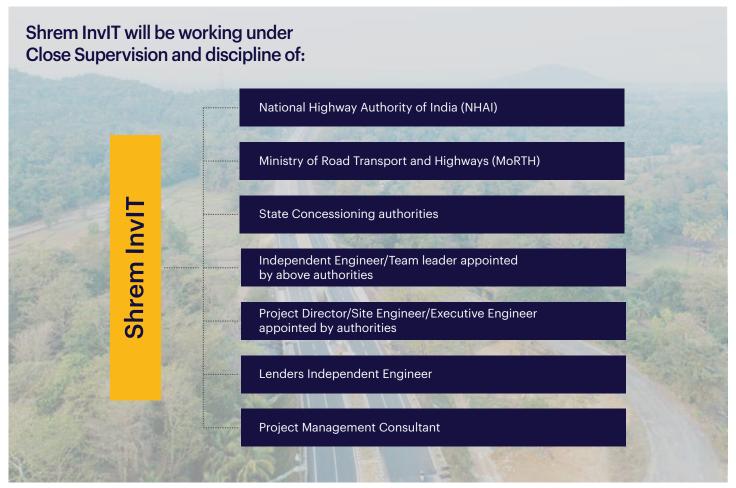




Robust Regulatory discipline for InvIT

Shrem InvIT's Regulatory authorities including various intermediaries:







Shrem Group: Diversified Asset Investment Family office

About the Promoter

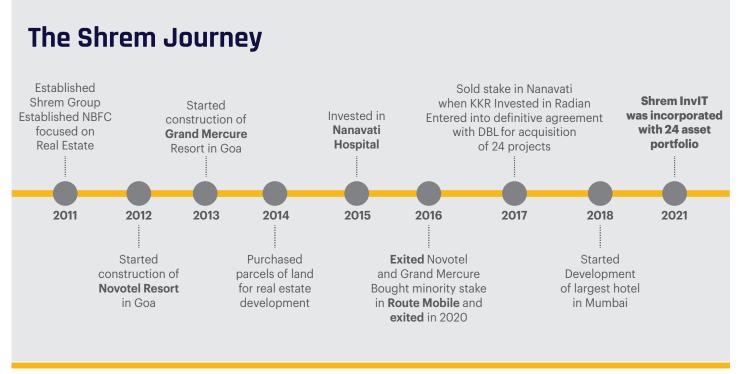


Mr. Nitan Chhatwal **Executive Chairman**

- 30+ years of experience in managing businesses and investments
- As co-promoter, he was pivotal in transforming a small-sized stainless steel company, Virai Profiles Ltd, into a billion-dollar company
- Since 2017, successfully created an operational portfolio of road assets which was later converted into InvIT platform

Description

- Established in 2011, Shrem is a Mumbai based Business Group managed by Mr. Nitan Chhatwal
- The Group invests across the Infrastructure, Real Estate, Telecom, Healthcare and Hospitality sectors
- Diversified real estate investment holdings across Mumbai, Pune, Goa, Bangalore and the National Capital Region
- The Group is currently constructing the largest hotel in Mumbai which will be managed under Fairmont brand
- Pan India presence with ~ 160 employee base





Geographical Diversified Road Portfolio

39 Road Assets

Maharashtra (MH)

DBL Kalmath-Zarap (43.99 Km)

DBL Tuljapur Ausa (66.39 Km) DBL Mahagaon Yavatmal (77.80 Km)

DBL Yavatmal Wardha (64.93 Km)

DBL Wardha Butibori (58.59 Km)

DBL Sangli Borgaon (41.44 Km)

Uttar Pradesh (UP)

DBL Lucknow Sultanpur (127.43 Km) Apco Chetak Ultraway (DME-2 19.28 Km) Apco Chetak Expressway (DME-3 22.27 Km) Freedompoint Expressway (61.19 Km) Apco Navkalyan Expressway (61.21 Km)

Karnataka (KA)

DBL Bellary Byrapura (41.73 Km)

DBL Mundargi Harapanahalli (51.80 Km)

DBL Hassan Periyapatna (75.03 Km)

DBL Hirekerur Ranibennur (58.60 Km)

DBL Byrapura Challakere (49.95 Km)

DBL Bangalore Nidagatta (56.20 Km)

DBL Nidagatta Mysore (61.10 Km)

Andhra Pradesh (AP)

DBL Anandapuram Anakapalli (50.38 Km) APCO Arasavalli Expressway (54.19 Km)

Chhattisgarh (CH)

Pathrapali Kathghora (39.30 Km)

Jharkhand (JHJ)

DBL Gorhar Khairatunda (34.29 Km)

Odisha (OD)

Chandikole-Bhadrak (74.50 Km)

Operational Revenue Generating Portfolio of AAA (Stable) **Rated Portfolio** 39 projects* bv **India Rating** CH MH KA Type of Average **Project Residual Life** HAM 12.12 NHAI Toll 18.45 3.44 State Projects

Madhya Pradesh (MP)

DBL Rewa Sidhi (15.35 Km) Suryavanshi Infrastructure (44.00 Km)

DBL Hata Dargawon (64.40 Km)

DBL Betul Sarni (124.10 Km)

DBL Mundi Sanawad (67.63 Km)

DBL Jaora-Sailana (87.77 Km)

DBL Silwani-Sultanganj (76.00 Km)

DBL Bankhalfata-Dogowa (65.40 Km)

DBL Uchera-Nagod (56.60 Km)

DBL Sardarpur-Bandawar (43.00 Km) DBL Ashoknagar-Vidisha (35.68 Km)

DBL Sitamau-Suwasara (34.97 Km)

DBL Tikamgarh Nowgaon (76.40 Km)

DBL Patan-Rehli (86.60 Km)

Jalpa Devi Tollways (93.50 Km)

Gujarat (GJ)

DBL Nadiad Modasa (108.40 Km)







NHAI/MoRTH Road Asset

Sr Name of No. the Asset	State	Lane (Length in Kms)	Authority	PCOD	Residual Operational Concession Period (in years)	No. of Annuities Received	Bid Project Cost (In Crs)	Bided O&M (In Crs)
1 DBL Lucknow Sultanpur Highways Pvt. Ltd.	UP	4(127.43)	NHAI	30-04-2019	10.09	9/30	2,012.00	5
2 DBL Yavatmal Wardha Highways Pvt. Ltd.	МН	4(64.93)	NHAI	02-08-2019	10.35	9/30	1,043.00	3
3 DBL Tuljapur Ausa Highways Pvt. Ltd.	МН	4(66.39)	NHAI	18-11-2019	10.64	8/30	885.00	3
4 DBL Wardha Butibori Highways Pvt. Ltd.	МН	4(58.59)	NHAI	20-11-2019	10.65	8/30	1,052.00	3
5 DBL Kalmath Zaraph Highways Pvt. Ltd.	МН	4(43.99)	MoRTH	23-03-2020	10.98	8/30	913.00	3
6 DBL Mahagaon Yavatmal Highways Pvt. Ltd.	МН	4(77.80)	NHAI	23-05-2020	11.15	7/30	1,123.00	3
7 DBL Sangli Borgaon Highways Ltd.	МН	4(41.44)	NHAI	25-04-2022	13.08	3/30	1,040.00	3
8 DBL Bellary Byrapura Highways Ltd.	KAR	4(41.73)	NHAI	21-01-2022	12.81	4/30	941.00	3
9 DBL Annandapuram Anakapalli Highways Ltd.	AP	6(50.38)	NHAI	08-11-2021	12.62	4/30	1,897.00	3
10 DBL Gorhar Khairatunda Highways Ltd.	JHA	6(34.29)	NHAI	16-10-2021	12.55	4/30	811.00	3
11 Jalpa Devi Tollways Pvt. Ltd.	MP	4(93.50)	NHAI	18-06-2018	18.45	NA	NA	NA
12 DBL Byrapura Challakere Highways Pvt. Ltd.	KAR	4(49.95)	NHAI	15-12-2010	11.71	6/30	822.00	3
13 DBL Chandikhole Bhadrak Highways Ltd.	OD	6(74.50)	NHAI	24-07-2022	13.32	3/30	1,436.00	3
14 DBL Bangalore Nidagatta Highways Pvt. Ltd.	KAR	4(56.20)	NHAI	12-12-2022	13.71	2/30	2,159.00	3
15 DBL Rewa Siddhi Highways Pvt Ltd.	MP	4(15.35)	NHAI	10-11-2022	13.62	2/30	1,004.00	3
16 DBL Nidagatta Mysore Highways Pvt. Ltd.	KAR	6(61.10)	NHAI	31-03-2023	13.95	2/30	2,283.00	3
17 Pathrapali Kathghora Highways Pvt. Ltd.	СН	4(39.30)	NHAI	16-06-2023	13.99	1/30	860.50	3

Proposed Acquisition

Sr Name of No. the Asset	State	Lane (Length in Kms)	Authority	PCOD	Residual Operational Concession Period (in years)	No. of Annuities Received	Bid Project Cost (In Crs)	Bided O&M (In Crs)
1 APCO Arasavalli Expressway Pvt. Ltd.	AP	6(54.19)	NHAI	20-01-2022	12.82	4/30	1,243.02	18.55
2 Freedompoint Expressway Pvt. Ltd.	UP	4(61.19)	NHAI	14-08-2020	11.38	7/30	851.20	5.76
3 APCO Navkalyan Expressway Pvt. Ltd.	UP	4(61.21)	NHAI	25-10-2021	12.58	5/30	1326.63	18.00
4 Apco Chetak Ultraway Pvt. Ltd	UP	6/8(19.28)	NHAI	31-03-2021	12.01	6/30	1,989.00	27.00
5 Apco Chetak Expressway Pvt. Ltd	UP	6/8(22.27)	NHAI	11-09-2019	10.46	9/30	1,057.60	17.10

NHAI; National Highways Authority of India, MoRTH: Ministry of Road Transport and Highways



State Concession Road Asset

SI N	Name of co. the Project	State	Lane (Length in Kms)	Authority	TYPE	COD	Residual Operational Concession Period (in years)	
1	DBL Bankhlafata – Dogawa Tollways Pvt. Ltd.	MP	2(65.40)	MPRDC	Annuity	31-03-2014	3.00	20/26
2	DBL Jaora – Sailana Tollways Pvt. Ltd.	MP	2(87.77)	MPRDC	Annuity	09-05-2014	3.11	19/26
3	DBL Ashoknagar - Vidisha Tollways Pvt. Ltd.	MP	2(35.68)	MPRDC	Toll + Annuity	30-06-2014	3.32	19/26
4	DBL Silwani – Sultanganj Tollways Pvt. Ltd.	MP	2(76.00)	MPRDC	Toll + Annuity	25-03-2013	1.98	22/26
5	DBL Sitamau – Suwasara Tollways Pvt. Ltd.	MP	2(34.97)	MPRDC	Toll + Annuity	28-03-2013	1.99	22/26
6	DBL Hata – Dargawon Tollways Pvt. Ltd.	MP	2(64.40)	MPRDC	Toll + Annuity	06-03-2017	5.93	14/26
7	DBL Patan Rehli Tollways Pvt. Ltd.	MP	2(86.60)	MPRDC	Toll + Annuity	31-03-2017	6.00	14/26
8	DBL Mundi – Sanawad Tollways Pvt. Ltd.	MP	2(67.63)	MPRDC	Toll + Annuity	15-05-2013	2.12	21/26
9	DBL Uchera – Nagod Tollways Pvt. Ltd.	MP	2(55.60)	MPRDC	Toll + Annuity	15-05-2014	3.12	19/26
10	DBL Betul – Sarni Tollways Pvt. Ltd.	MP	2(124.10)	MPRDC	Toll + Annuity	12-05-2015	4.12	17/26
11	DBL Tikamgarh – Nowgaon Tollways Pvt. Ltd.	MP	2(76.40)	MPRDC	Toll + Annuity	26-05-2015	4.16	17/26
12	DBL Sardarpur Badnawar Tollways Pvt. Ltd.	MP	2(43.00)	MPRDC	Toll + Annuity	09-06-2012	1.19	23/26
13	DBL Nadiad Modasa Tollways Pvt. Ltd.	Guj.	2(108.40)	GSRDC	Annuity	31-12-2013	2.26	19/26
14	DBL Mundargi Harapanahalli Tollways Pvt. Ltd.	Kar.	2(51.80)	KRDCL	Annuity	28-02-2018	2.50	11/16
15	DBL Hassan Periyapatna Tollways Pvt. Ltd.	Kar.	2(75.03)	KRDCL	Annuity	28-02-2018	2.50	11/16
16	DBL Hirekerur Ranibennur Tollways Pvt. Ltd.	Kar.	2(58.60)	KRDCL	Annuity	28-02-2018	2.50	11/16
17	Suryavanshi Infrastructure Pvt. Ltd.	MP	2(44.00)	MPRDC	Toll	04-02-2009	8.66	NA



Roads & Highway Project Management & Execution Experience

Major milestones achieved in last 7 years since acquisition

Track record of receipt of Annuities within an average of 12 Days as compared to eligible grace period of 15 days from the Annuity Due Date

Completed construction of

Lane Kms of 10 Projects

Total Portfolio's Lane kms

Successfully received 286 annuities post acquisition of portfolio from DBL of

Total 359 annuities till March 24 across 34 assets)

Received over

As grant for under construction projects

Natural Hedge Against Interest Risk & Revision In Toll Rate

Natural hedge against interest risk

Existing Assets:

Value of the financial assets

(~ ₹ 12,273.28 Cr) and Gross consolidated debt

(~ ₹ 7417. 36 Cr)

Annual revision in toll rate

Annual revision of Toll rate of NHAI toll project with fixed increase of 3% and 40% of change in WPI

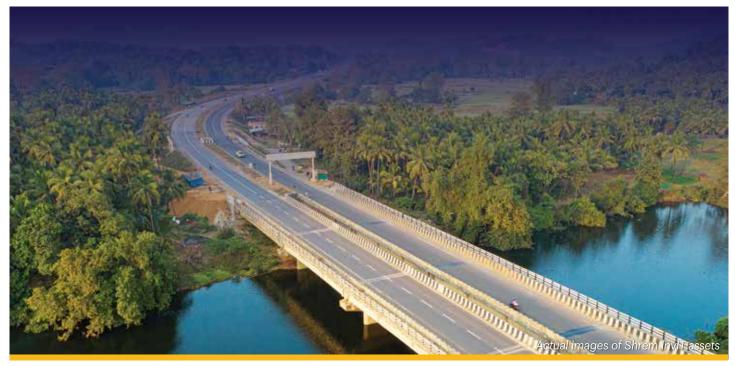




Shrem InvIT's Distribution Summary

InvIT Name	Underlying Assets	Q4 FY 24	Q3 FY 24	Q2 FY 24	Q1 FY 24	Q4 FY 22-23	Q3 FY 22-23	Q2 FY 22-23	Q1 FY 22-23	Q4 FY 21-22	Q3 FY 21-22	Q2 FY 21-22	Total
Shrem InvIT	Roads - Annuity	3.69	5.10	2.34	3.20	2.70	3.40	3.50	3.55	3.40	3.45	4.02	38.35
IRB InvIT Fund	Roads - Toll	2.00	2.00	2.00	2.00	2.00	2.00	2.05	2.00	2.60	2.40	2.20	23.25
IndInfravit Trust	Roads - Toll	-	5.50	4.22	2.63	4.68	4.20	0.00	2.18	2.51	-	2.16	28.08
Oriental InfraTrust	Roads - Toll	3.80	2.57	2.46	2.53	1.52	1.45	1.57	2.74	1.55	1.14	2.56	23.88
National Highways Infra Trust	Roads - Toll	0.71	1.70	1.77	1.75	1.60	1.41	1.61	1.75	0.79	-	-	13.09
India Grid Trust	Transmission - Annuity	3.55	3.55	3.55	3.45	3.45	3.30	3.30	3.30	3.19	3.19	3.19	37.02
Powergrid Infrastructure Investment Trust	Transmission - Annuity	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	-	30.00
India Infrastructure Trust	Gas Pipeline	5.69	2.83	3.95	3.96	3.91	3.93	4.02	4.02	3.79	3.81	3.88	43.79
Data Infrastructure Trust	Telecom Tower	-	4.22	3.64	3.84	2.21	3.75	2.31	3.38	2.31	2.86	2.58	31.10

Distribution	1	2	3	4	5	6	7	8	9	10	11	Total
Quarter Ending	Mar-24	Dec-23	Sep-23	Jun-23	Mar-23	Dec-22	Sep-22	Jun-22	Mar-22	Dec-21	Sep-21	
Dividend Payment	0.11	2.00	0.55	2.06	1.12	0.40	1.00	-	-	1.25	2.00	10.49
Interest Payment	1.16	2.28	0.55	1.14	0.25	0.42	0.78	0.97	0.37	0.65	0.04	8.61
Return of Capital	2.42	0.82	1.24	-	1.33	2.57	1.72	2.58	3.04	1.55	1.98	19.25
Total Distribution	3.69	5.10	2.34	3.20	2.70	3.39	3.50	3.55	3.41	3.45	4.02	38.35





Financial Performance of Portfolio

Liquidity & Senior Debt position

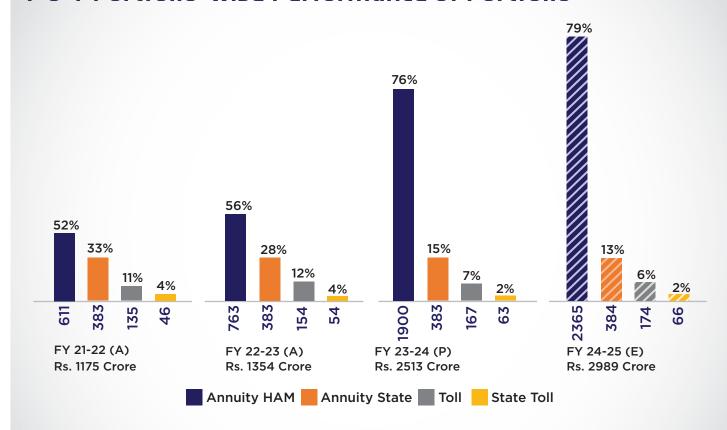
Amt in Crores

Particulars As on 31st March 2024

Consolidated Debt at InvIT Consolidated liquidity (InvIT/Holdcos of SPVs and SPVs) (Including DSRA Investment made in G-Sec, and other securities) 7417.36

1189.96

Y-o-Y Portfolio-wise Performance of Portfolio



NAV & Leverage as per SEBI Regulations

NAV as per SEBI Rgulations

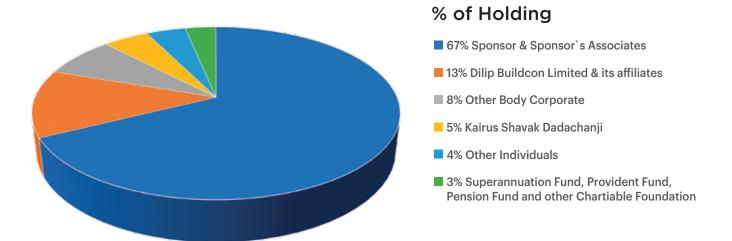
Particulars	March - 24 Fair Value (Amt in Crs)
Fair Total Assets (A)	13,677.58
Liabilities (B)	7,401.72
Net Assets (A-B)	6,275.86
Number of Units	57.48
NAV Per Unit (INR)	109.19
Issue Price on Sep 21	100
Current Price	118

Leverage as on 31st March 2024 as per SEBI InvIT Regulations

Particulars	Amnt in Crs	Amnt in Crs
Enterprise Value as per RV Report (A)		12,657.52
InvIT Debt from SBI and UBI (B)	7,417.36	
Deferred Payment (Payment against 51% stake in 1 SPV) (C)	46.14	
Cash and Cash Equivalent (D)	1,189.96	
Net Debt (E) = (B)+(C)-(D)		6,273.54
Leverage as per SEBI - (E)/(A)		49.56%



Latest Unitholding Pattern



Unit Holder Name	% of Holding	Units
Sponsor & Sponsor`s Associates	67.61%	38,85,82,447
Dilip Buildcon Limited & its affiliates	12.62%	7,25,62,334
Other Body Corporate	7.63%	4,38,37,890
Kairus Shavak Dadachanji	4.77%	2,74,00,000
Other Individuals	4.15%	2,38,43,112
Superannuation Fund, Provident Fund, Pension Fund and other Chartiable Foundation	3.23%	1,85,40,000
Grand Total	100.00%	57,47,65,783





Project Management Capabilities and O&M Contractor

Shrem Road Projects Private Limited - Project Manager



Experienced and skilled staff at all projects for day-to-day supervision operations maintenance activates.



Use of innovative technology tools for tracking and monitoring compliance with O&M agreements and CA obligations.



Proactive identification resolutions and issues by in-house team ensure smooth project execution and cordial relations with Authorities.

Project Management Consultant

Ruky Projects Private Limited (Over 100 Civil Engg. Veterans)

Experience of working as Project Management Consultant to large and marquee clients such a Tata, Adani, KNR, Sadbhav, GR Infra Projects, J Kumar and HG

As PMC, Ruky supports the InvIT through:

- Pre-Annuity compliance report ensuring compliance of concession agreements for receipt of timely payments from the Authority.
- Diligence service, Operations & Maintenance Advisory, Contract Management Support, Dispute / Claim Management Support, etc.

O&M Contractor and Key Terms

Dilip Buildcon Limited (34 Assets)

Shrem Roadways **Private** Limited (Proposed 5 Assets)

- Fixed cost Contract including Escalation, Inflation Contingencies etc.
- O&M Payment only after receipt of the annuity by the relevant Project SPV.
- Back to Back Indemnity by O&M Contactors towards any penalties deductions or withheld amount due to O&M defciencies.



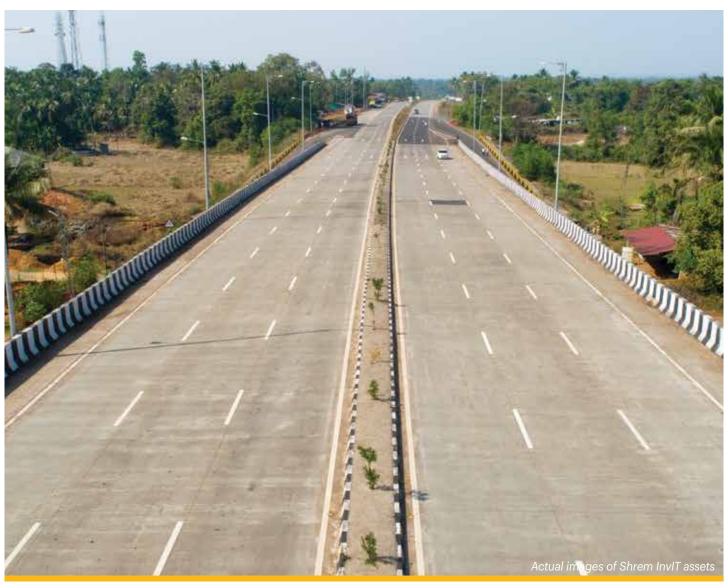


Duties of Investment Manager

Investment Manager

- 1) Asset Management: Responsible for the day-to-day management of the assets held by the REIT or InvIT. This includes overseeing real estate properties (in the case of REITs) or infrastructure assets (in the case of InvITs).
- 2) Portfolio Optimization: They play a crucial role in optimizing the portfolio by assessing and managing the performance of individual assets within the trust. This involves making strategic decisions to enhance the overall value and returns of the portfolio.
- **3)Property/Asset Acquisition and Disposal:** Involved in the acquisition and disposal of properties or assets within the trust. They evaluate potential acquisitions, negotiate deals, and oversee the selling process when disposing of assets.
- **4)Risk Management:** Managing and mitigating risks associated with the portfolio is a key responsibility. This includes identifying potential risks, implementing risk management strategies, and ensuring compliance with relevant regulations.

- **5)Distribution Management:** Responsible for managing the distribution process which involves determining the distribution amount, ensuring compliance with regulatory requirements, and communicating with unit holders (investors) about income distributions.
- **6)Performance Reporting:** They provide regular performance reports to investors, keeping them informed about the financial health and performance of the REIT or InvIT.
- **7)Compliance and Regulatory Reporting:** Ensuring compliance with regulatory requirements and reporting obligations is a crucial aspect of the investment manager's role. They work to adhere to legal and regulatory frameworks governing REITs and InvITs.





Board of Directors - Independent Governance Structure of Investment Manager

Investment manager has 7 board of directors. The Board of Directors consists of 4 eminent infrastructure industry veterans as independent Directors, 1 professional executive

director and 2 directors representing the sponsor family with one being the woman non-executive director.

Name	Designation	Experience
Mr. Nitan Chhatwal	Chairman (Sponsor Family)	32 years
Mr. Suneet Maheshwari	Independent Director	40 years
Mr. Pradeep Singh	Independent Director	44 years
Mr. Anurag Kumar Sachan	Independent Director	39 years
Ms. Neeta Mukerji	Independent Director	30 years
Mrs. Smita Chhatwal	Woman Non-Executive Director (Sponsor Family)	22 years
Mr. Nikhil Pareek	Professional Executive Director	19 years

Name	Audit Committee	Investment Committee	Nomination & Committee Remuneration (NRC)	Stakeholders Relationship Committee	Risk Management Committee
Mr. Nitan Chhatwal	-	Member	-	Member	Member
Mr. Suneet Maheshwari	Chairman	Member	Member	-	Member
Mr. Pradeep Singh	Member	Chairman	Chairman	-	-
Mr. Anurag Kumar Sachan	-	Member	Member	Chairman	-
Mrs. Smita Chhatwal	-	-	-	-	-
Mr. Nikhil Pareek	Member	-	-	Member	-
Ms. Neeta Mukerji	Member	Member	-	-	Chairman

Independent Directors - Infrastructure Industry Veterans



Mr. Pradeep Singh

IAS officer, Master's Degree in Public Administration from Harvard University and was a Rotary International Graduate Fellow at Stanford University USA.

Held senior positions in the Ministry of Home Affairs, Ministry of Defense, State of Assam, and MD of a state-run textile undertaking.

Founding CEO of IL&FS Infrastructure Development Corporation (IIDC) and later served as the vice-chairman & CEO of IDFC Projects Ltd.

Served as CEO and Deputy Dean in Indian School of Business (ISB) Mohali, Visiting faculty member at the Harvard Kennedy School and Consultant for the World Bank and the ADB.





Mr. Suneet Maheshwari

Executive Education from Harvard and MBA from Symbiosis. Founding CEO & MD of L&T Infra Finance Co Ltd (L&T Infra) from the year 2006 to 2014.

Worked as Group Exec Vice President - L&T Finance Holdings Limited (LTFH) from Mar 14 to Nov 15.

Held board positions in SREI Infrastructure Finance Ltd and Feedback Ventures Ltd.

Currently, serving on the board of companies, like Mahindra Manulife Trustee Pvt. Ltd, Antony Waste Handling Cell Ltd., Zuari Industries Ltd.



Mr. Anurag Kumar Sachan

Bachelor of Civil Engineering from MNIT Bhopal and A professional with 37 Years of Experience in project and contract management, arbitration, dispute resolution.

Worked as MD of Dedicated Freight Corridor (3,300 kms railway line, project cost \$13 billion).

Worked as Chief Administrative Officer of Udhampur-Srinagar-Baramulla Rail Link in Himalayan terrain, project cost Rs 30,000 crores.

Currently, serving on the board of Afcons Infrastructure Ltd.



Ms. Neeta Mukerji

She is a seasoned banker with over 3 decades of experience in Credit, Risk Management and Distressed Debt. She has held management positions in financial institutions like ICICI Bank, RBL Bank and others and has a track record of managing risk management functions and structuring complex financial transactions. She currently serves as an Independent Director on the boards of Fino Payments Bank and SREI Equipment Finance Limited.

She has played significant roles in the implementation of Basel II in the Indian banking system and served as a member of the Key Advisory Group on ARCs under the Ministry of Finance and served as a member of the Credit Advisory Council of ICICI Prudential Life Insurance Company Limited.

She holds a Post Graduate Diploma in Management from IIM Calcutta and BA Honours in Economics from Lady Shri Ram College, Delhi University. She has completed advanced programs in risk management from Wharton.

Executive Team

Mr. Nitan Chhatwal - Chairman

Chairman of Board Of Directors & first-generation entrepreneur with over 30 years of experience in establishing businesses and managing investments.

Started family office in 2010 and since then managed investments in Real Estate, Hospitality, Health Care, Telecommunication and Infrastructure sectors.

Developed two 5 Star hotels in Goa and currently developing another hotel in Mumbai.

Co-promoted Viraj Group of companies, which were industry leaders in export market for specialized stainless-steel products.



Mr. Nikhil Pareek - Executive Director

Associated with Shrem Group since Sep 16 and was involved in structuring and negotiating the deal between Shrem and DBL for acquisition of 24 projects.

Over 18 years of experience in the fields of banking, debt syndication, private equity, financial and management consulting

in the infrastructure sector and worked for reputed Infrastructure Developers.

Worked with Citi Bank, ICICI Bank & Yes Bank

A science Graduate from JNVU, Jodhpur and holds MBA Finance from ICFAI B-School, Hyderabad.

Mr. Mukesh Jain

Associated with Shrem Group since Sep 16 and was involved in structuring and negotiating the deal between Shrem and DBL for acquisition of 24 projects.

Over 18 years of experience in the fields of banking, debt syndication, private equity, financial and management consulting in the infrastructure sector and worked for reputed Infrastructure Developers.

Worked with Kotak Securities and he had set up a securities broking business, having offices in India and overseas with a team of 50 people.

A Commerce Graduate from MLSU, Udaipur and holds MBA Finance from ICFAI B-School, Hyderabad.

Mr. Piyush Jain

Associated with Shrem Group since Sep 16 and was involved in structuring and negotiating the deal between Shrem and DBL for acquisition of 24 projects.

Over 11 years of experience in India & Australia in Management Consulting and Research roles.

Worked with MSCI and Moneybee Securities. Worked with clients from across Infrastructure, Real estate, Retail & Hospitality on debt syndication and rating advisory.

Holds MBA (Finance) from University of Technology Sydney, Australia and a bachelor's degree in Commerce from the University of Mumbai

Mr. Dilip Bhatia - President

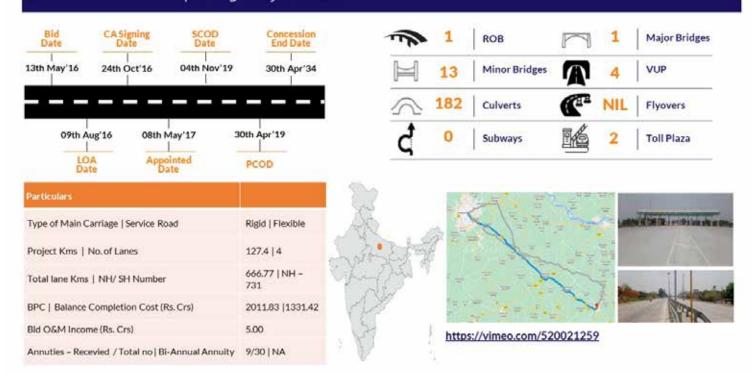
- CA with more than 33 years of experience in Infrastructure, Financial Services, and market intermediaries.
- Earlier acted as CEO at IL&FS Transportation Networks Ltd. and Roadster Investment Managers Ltd. and played a significant role in the resolution of IL&FS group entities.
- Experience in setting up a unique InvIT for road assets, claims negotiation with concessioning / government authorities, and
- running day-to-day operations of 20+ BOT road assets and the InvIT.
- Earlier held CEO/CXO level positions at Ace Derivatives and Commodity exchange, Kotak Securities Ltd, AXA Investment Managers, and IL&FS Asset Management Co Ltd.

Ms. Illa J Udeshi - Compliance Officer

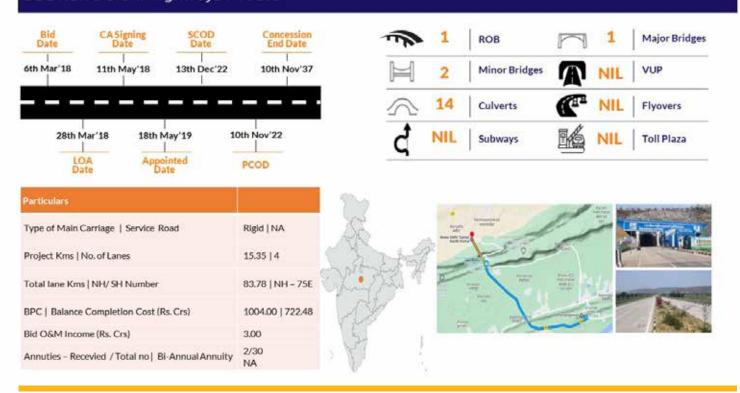
- Over 15 years of experience in the field of Compliance, Corporate Secretarial and Legal functions of mid to large size Company in manufacturing industry
- Hands on experience in Corporate Law Compliances, SEBI Compliances, Listed Company Compliances, Corporate Insolvency Resolution Process, Acquisition, Corporate
- Restructuring, Fund Raising (QIPs, Preferential Allotments, NCDs), Loan Documentation and Due diligence
- A Post graduate in Commerce and Master's in law having specialization in the field of Corporate Law and Financing and a Company Secretary



DBL Lucknow Sultanpur Highways Pvt Ltd

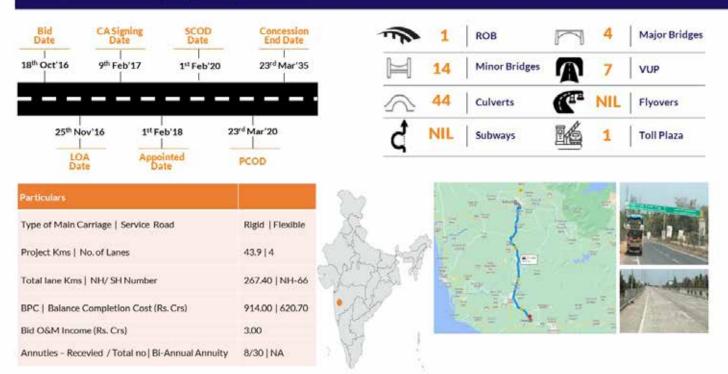


DBL Rewa Sidhi Highways Pvt Ltd

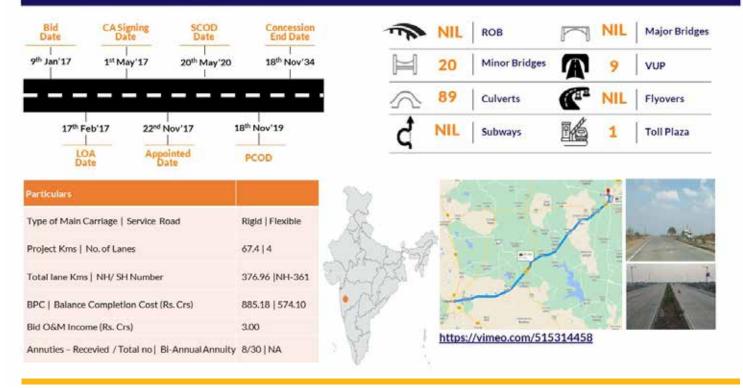




DBL Kalmath Zarap Highways Pvt Ltd

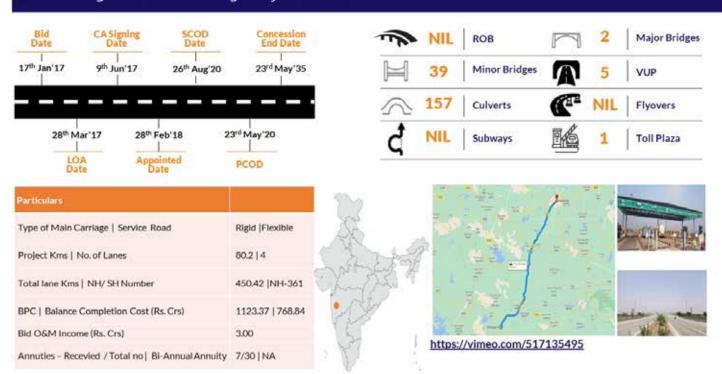


DBL Tuljapur Ausa Highways Pvt Ltd

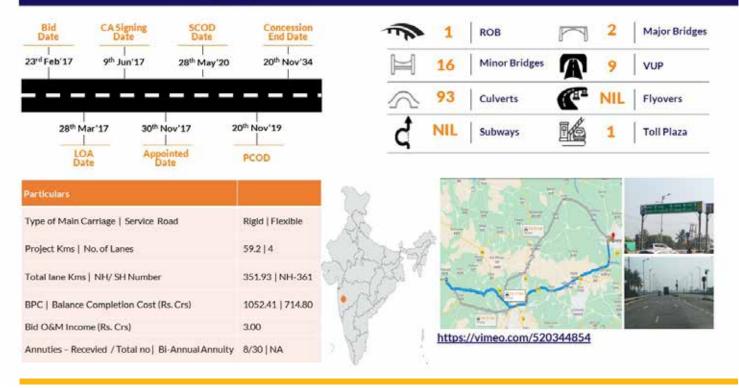




DBL Mahagaon Yavatmal Highways Pvt Ltd



DBL Wardha Butibori Highways Pvt Ltd





DBL Sangli Borgaon Highways Ltd

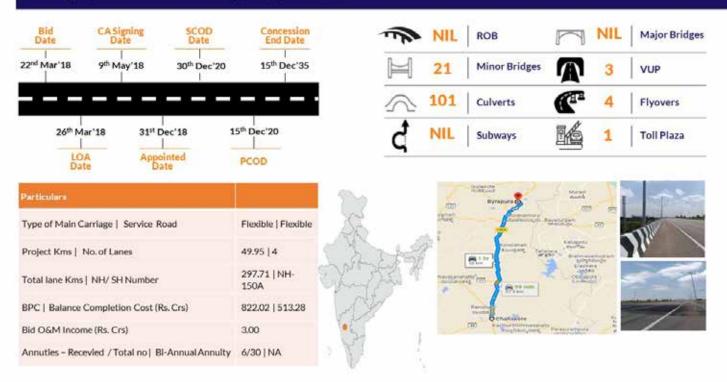


DBL Yavatmal Wardha Highways Pvt Ltd

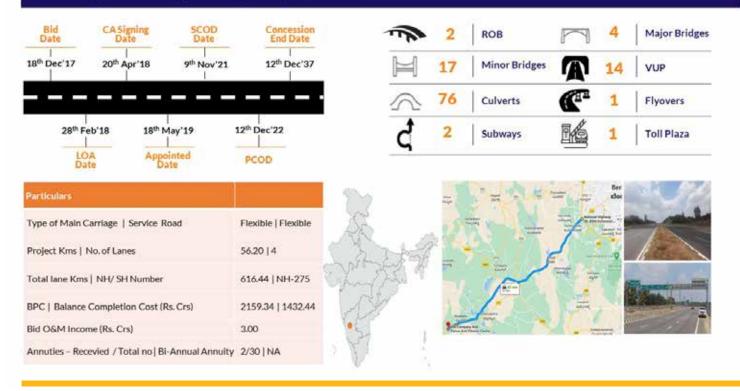




DBL Byrapura Challakere Highways Pvt Ltd

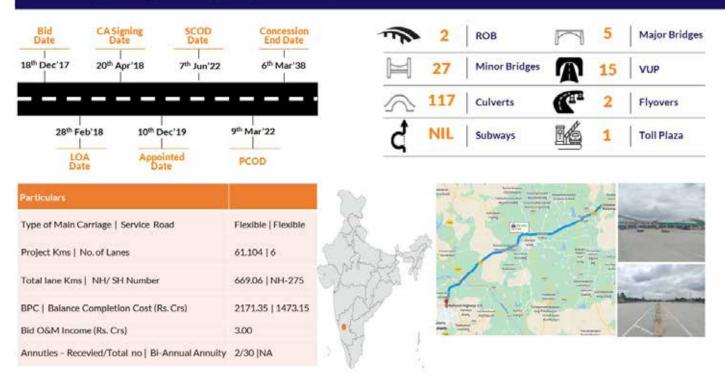


DBL Bangalore Nidagatta Highways Pvt Ltd

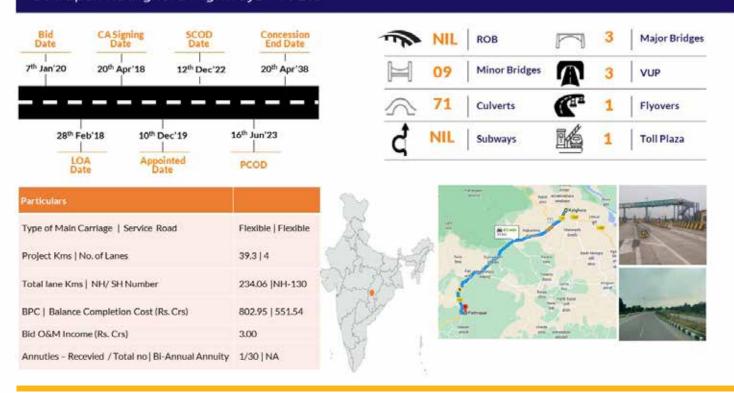




DBL Nidagatta Mysore Highways Pvt Ltd

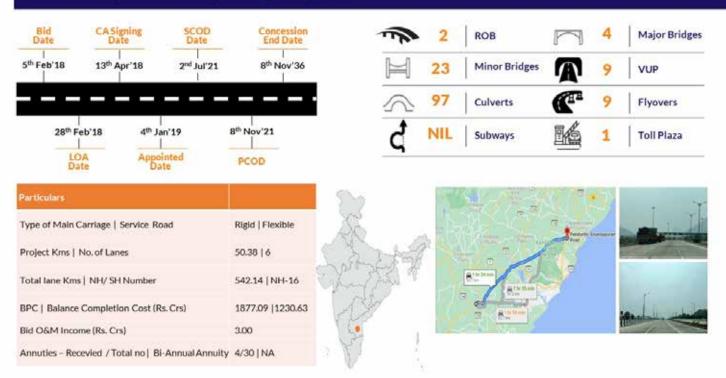


Pathrapali Kathghora Highways Pvt Ltd

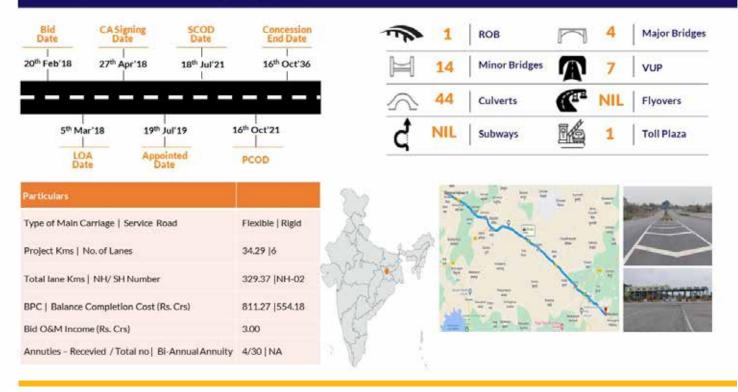




DBL Anandapuram Anakapalli Highways Ltd



DBL Gorhar Khairtunda Highways Ltd

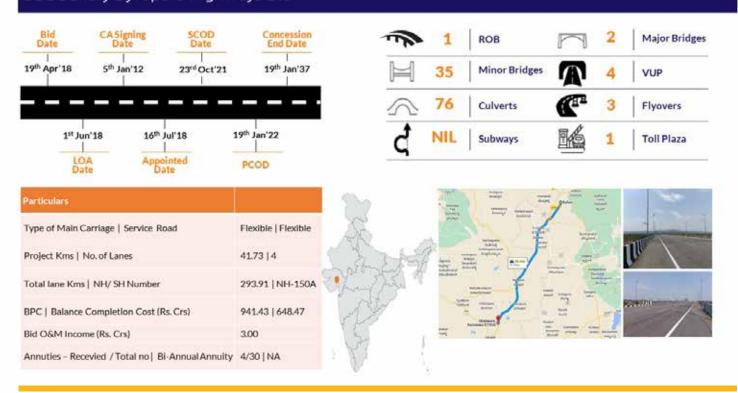




DBL Chandikhole Bhadrak Highways Ltd

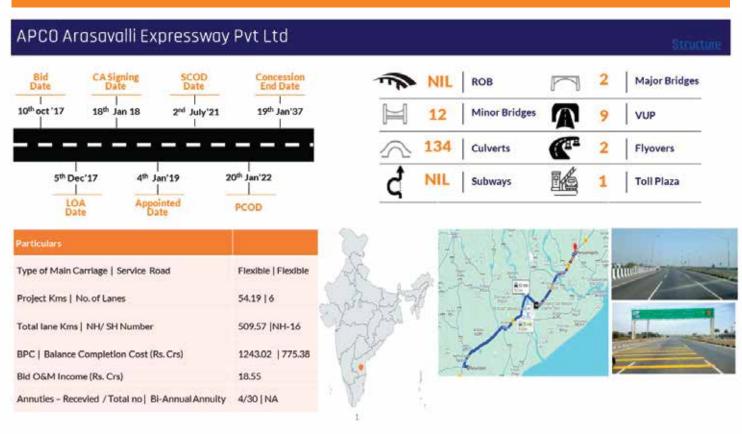


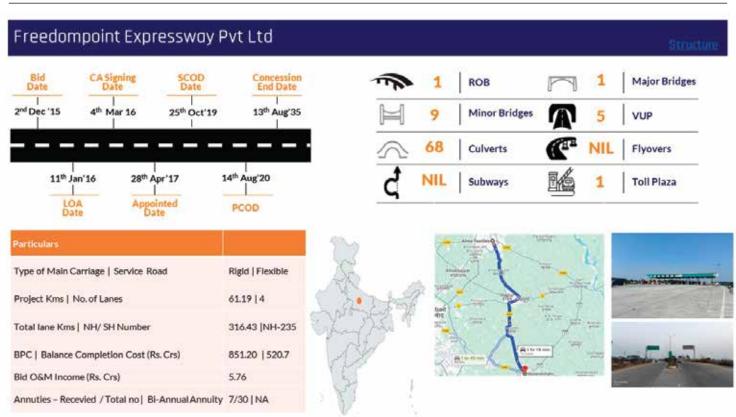
DBL Bellary Byrapura Highways Ltd





Under Acquisition HAM Projects

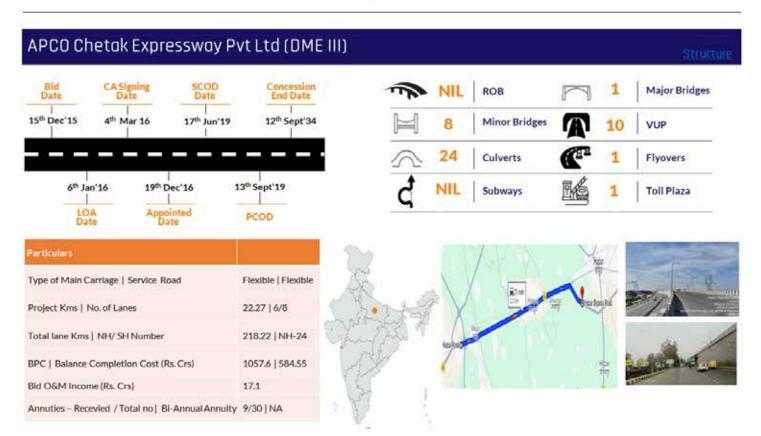






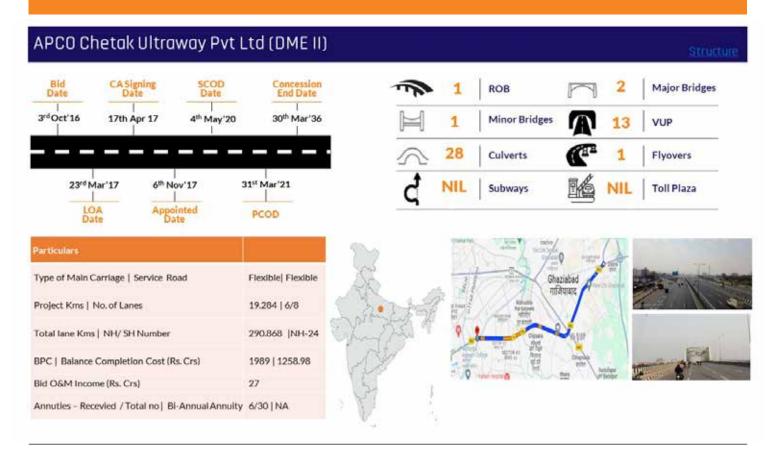
Under Acquisition HAM Projects

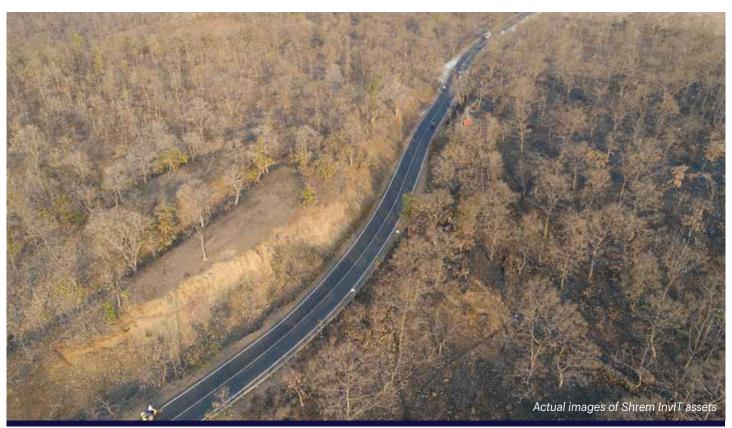
APCO Navkalyan Expressway Pvt Ltd Concession End Date 1 Major Bridges ROB 24th Oct'36 20th Mar '18 31st May 18 6th Jun'21 12 Minor Bridges 23 VUP 140 1 Culverts Flyovers 25th Oct'21 27th Mar'18 7th Jun'19 NIL 1 Toll Plaza Subways PCOD Type of Main Carriage | Service Road Flexible | Flexible Project Kms | No. of Lanes 61.211 | 4 Total lane Kms | NH/ SH Number 410.95 NH-91 BPC | Balance Completion Cost (Rs. Crs) 1326.63 | 883.21 Bid O&M Income (Rs. Crs) Annuties - Recevied / Total no | Bi-Annual Annuity 5/30 | NA





Under Acquisition HAM Projects

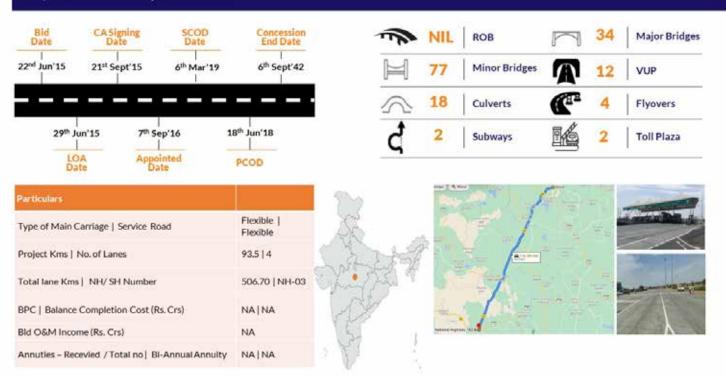






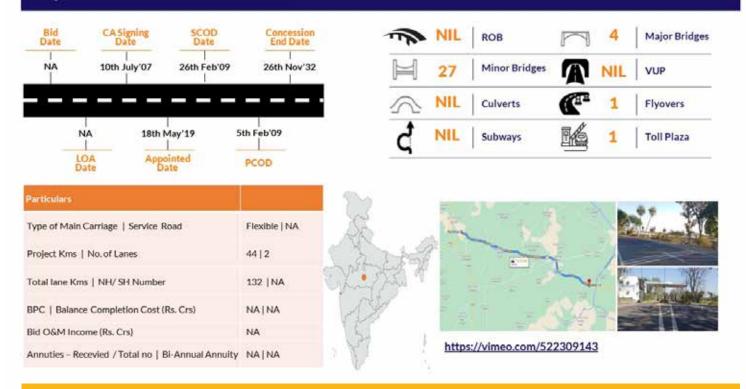
NHAI Toll Asset

Jalpa Devi Tollways Pvt Ltd



State Toll Asset

Suryavanshi Infrastructure Pvt Ltd



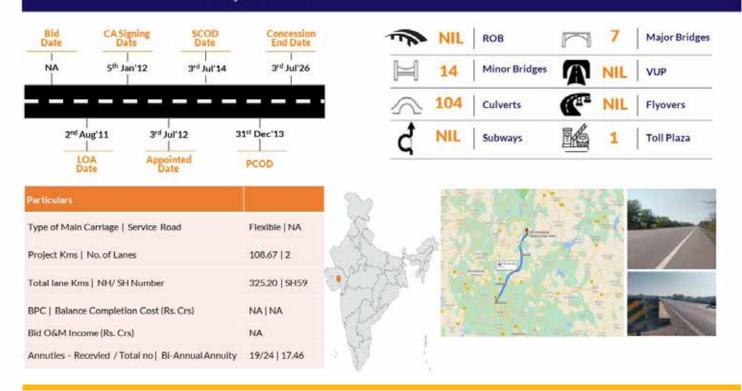


State Annuity Projects

DBL Jaora Sailana Tollways Pvt Ltd



DBL Nadiad Modasa Tollways Pvt Ltd





State Annuity Projects

DBL Mundargi Harapanahalli Tollways Pvt Ltd



DBL Hassan Periyapatna Tollways Pvt Ltd



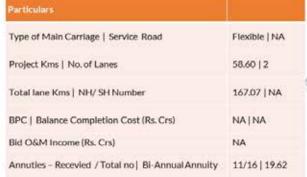


State Annuity Projects

DBL Hirekerur Ranibennur Tollways Pvt Ltd











DBL Bankhlafata Dogawa Tollways Pvt Ltd



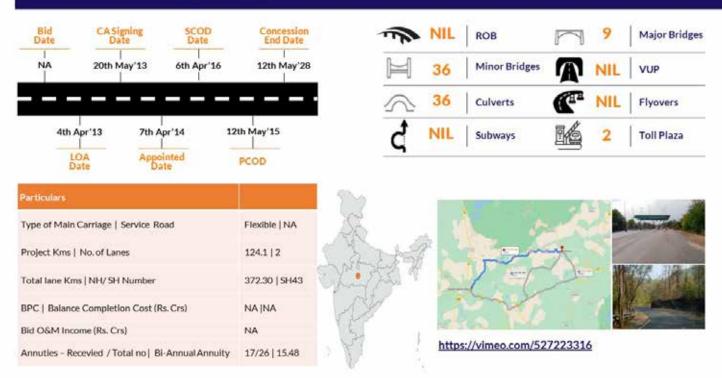
M	NIL	ROB	M	13	Major Bridges
	96	Minor Bridges	A	NIL	VUP
\triangle	NIL	Culverts	(E	13	Flyovers
đ	NIL	Subways		NIL	Toll Plaza

Flexible NA 65.40 4
N.
65.40 4
196.20 MDR
NA NA
NA
20/26 9.90





DBL Betul Sarni Tollways Pvt Ltd

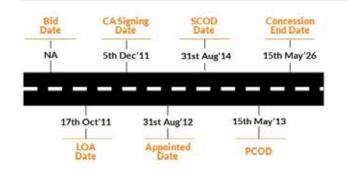


DBL Silwani Sultanganj Tollways Pvt Ltd





DBL Mundi Sanawad Tollways Pvt Ltd





Particulars		
Type of Main Carriage Service Road	Flexible NA	
Project Kms No. of Lanes	67.63 2	
Total lane Kms NH/ SH Number	202.89 MDR	ANN.
BPC Balance Completion Cost (Rs. Crs)	NAINA	
Bid O&M Income (Rs. Crs)	NA	
Annuties - Recevied / Total no Bi-Annual Annuity	21/26 8.28	





https://vimeo.com/523714167

DBL Uchera Nagod Tollways Pvt Ltd



M	NIL	ROB	M	10	Major Bridges
	92	Minor Bridges	A	NIL	VUP
\triangle	30	Culverts	G	2	Flyovers
đ	NIL	Subways		1	Toll Plaza

Particulars		
Type of Main Carriage Service Road	Flexible NA	
Project Kms No. of Lanes	55.60 2	
Total lane Kms NH/ SH Number	166.80 SH-56	ALC:
BPC Balance Completion Cost (Rs. Crs)	NAINA	
Bid O&M Income (Rs. Crs)	NA	
Annuties - Recevied / Total no Bi-Annual Annuity	19/26 8.46	







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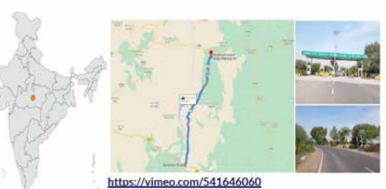


DBL Sardarpur Badnawar Tollways Pvt Ltd





Particulars		
Type of Main Carriage Service Road	Flexible NA	
Project Kms No. of Lanes	42.97 2	
Total lane Kms NH/ SH Number	129.00 NA	900
BPC Balance Completion Cost (Rs. Crs)	NAINA	
Bid O&M Income (Rs. Crs)	NA	
Annuties - Recevied / Total no Bi-Annual Annuity	23/26 4.71	



DBL Ashoknagar Vidisha Tollways Pvt Ltd





Particulars	
Type of Main Carriage Service Road	Flexible NA
Project Kms No. of Lanes	35.68 2
Total lane Kms NH/ SH Number	107.04 MDR
BPC Balance Completion Cost (Rs. Crs)	NAINA
Bid O&M Income (Rs. Crs)	NA
Annuties - Recevied / Total no Bi-Annual Annuity	19/26 5.04

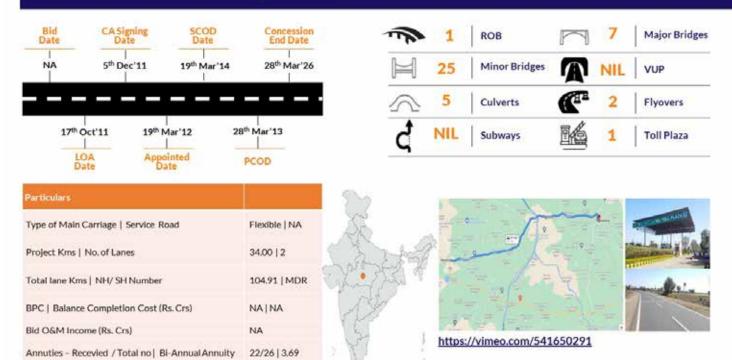




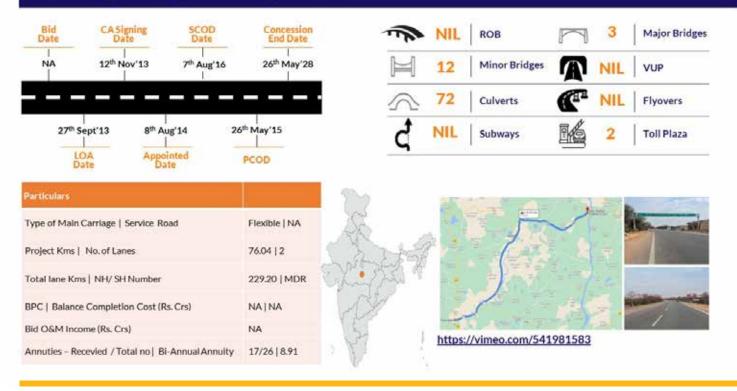
https://vimeo.com/541648410



DBL Sitamau Suwasara Tollways Pvt Ltd



DBL Tikamgarh Nowgaon Tollways Pvt Ltd

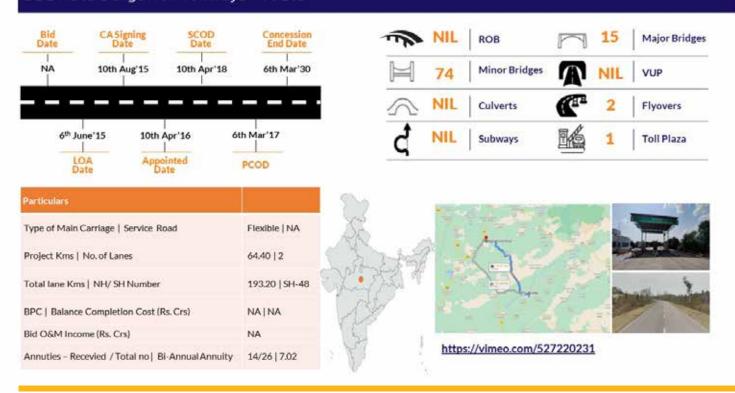




DBL Patan Rehli Tollways Pvt Ltd



DBL Hata Dargawon Tollways Pvt Ltd





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